



Mayor's Proposed FY 2020 / 2021 Budget

OPERATING & CAPITAL OVERVIEW

MARCH 10, 2020



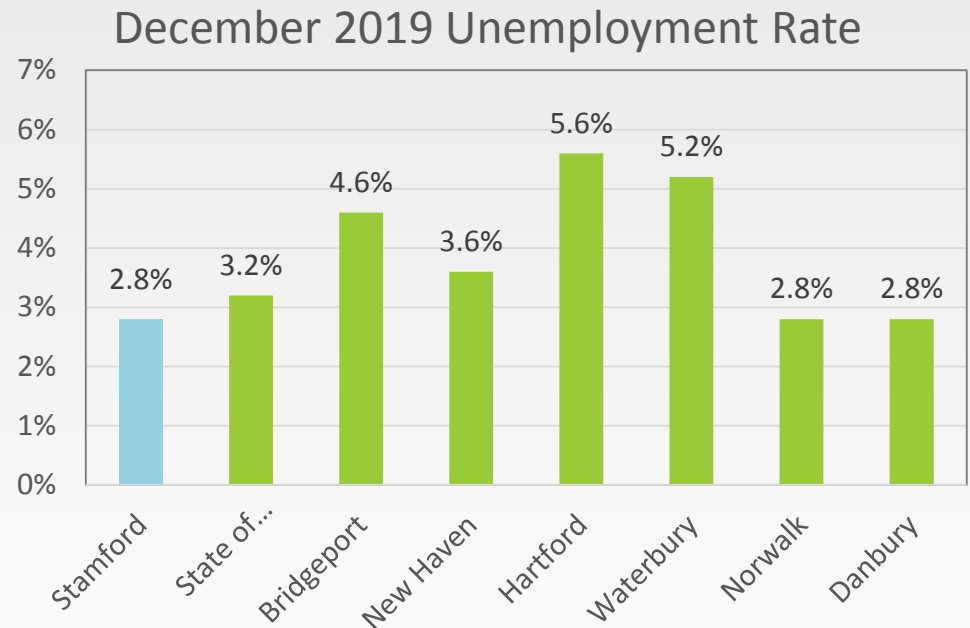
Mayor David Martin

Agenda

- Introduction
- Operating Budget
 - Expenditures
 - Revenues
- Capital Budget
- Conclusion

Stamford's Economic Environment

- Stamford economy remains strong
- Real property tax collection rate remains strong at 99%
- Commercial vacancy rate remains high
 - High vacancies in office parks
 - New developments have lower vacancy rate
- Federal SALT limitation impacts homeowners
- Risk of future recession may impact future development revenues



Proposed Operating Budget

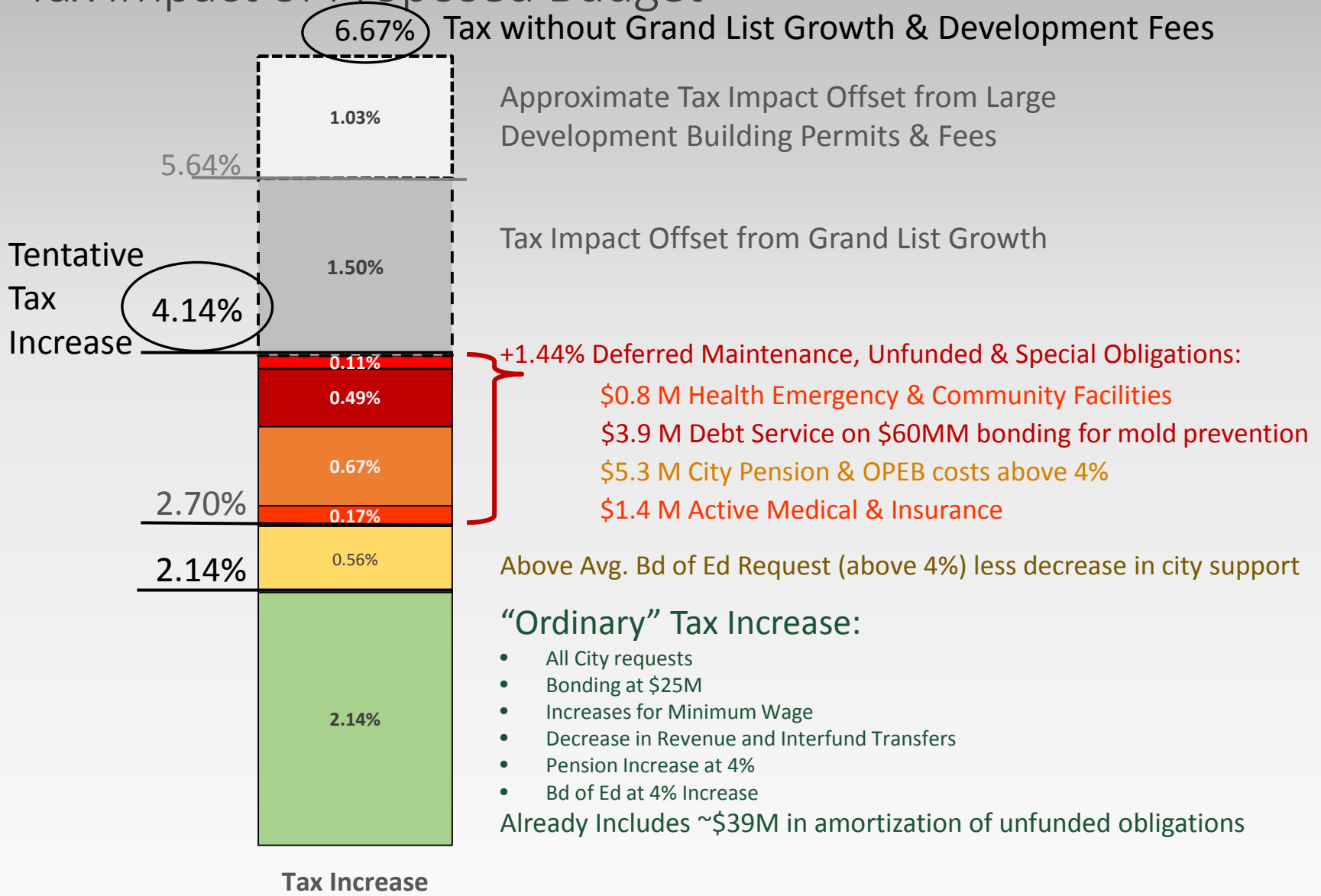


Mayor David Martin

Stamford's Budget

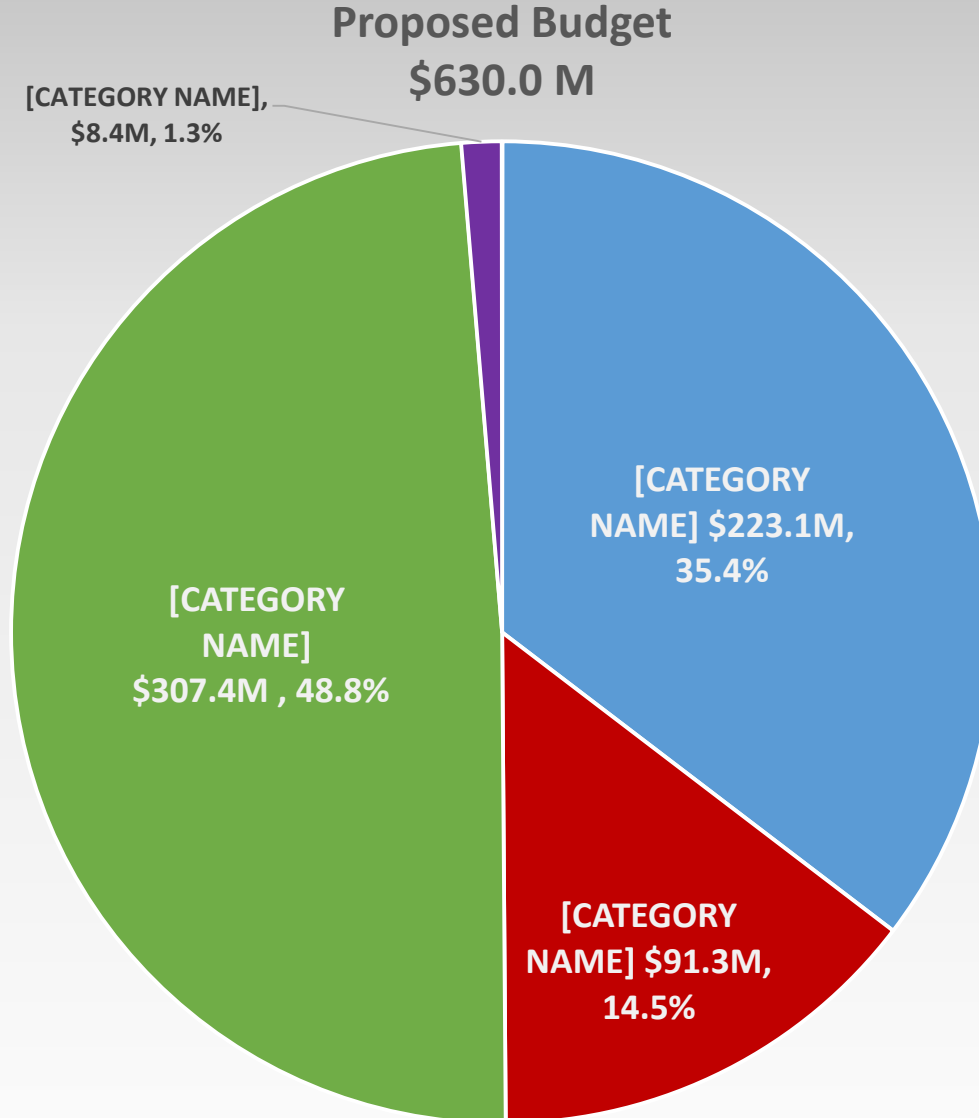
- No reduction in services.
- Continuing extraordinary expense to meet our past financial obligations to retirees. We are not leaving a potential fiscal crisis to younger generations.
- Board of Education requesting larger than average budget increase.
- Substantial costs in capital budget to overcome school building water intrusion issues.
- Goal of obtaining certification for both Health and Police Departments.
- Limited additional positions/programs proposed to reduce structural costs, and improve managerial leadership and operational ability of departments.
- Increased investments into local social service organizations.
 - Children's Learning Centers, Boys and Girls Club, New Coventry Soup Kitchen, Soundwaters, and others.
- Essential revenue for city operations offset by grand list growth.

Tax Impact of Proposed Budget

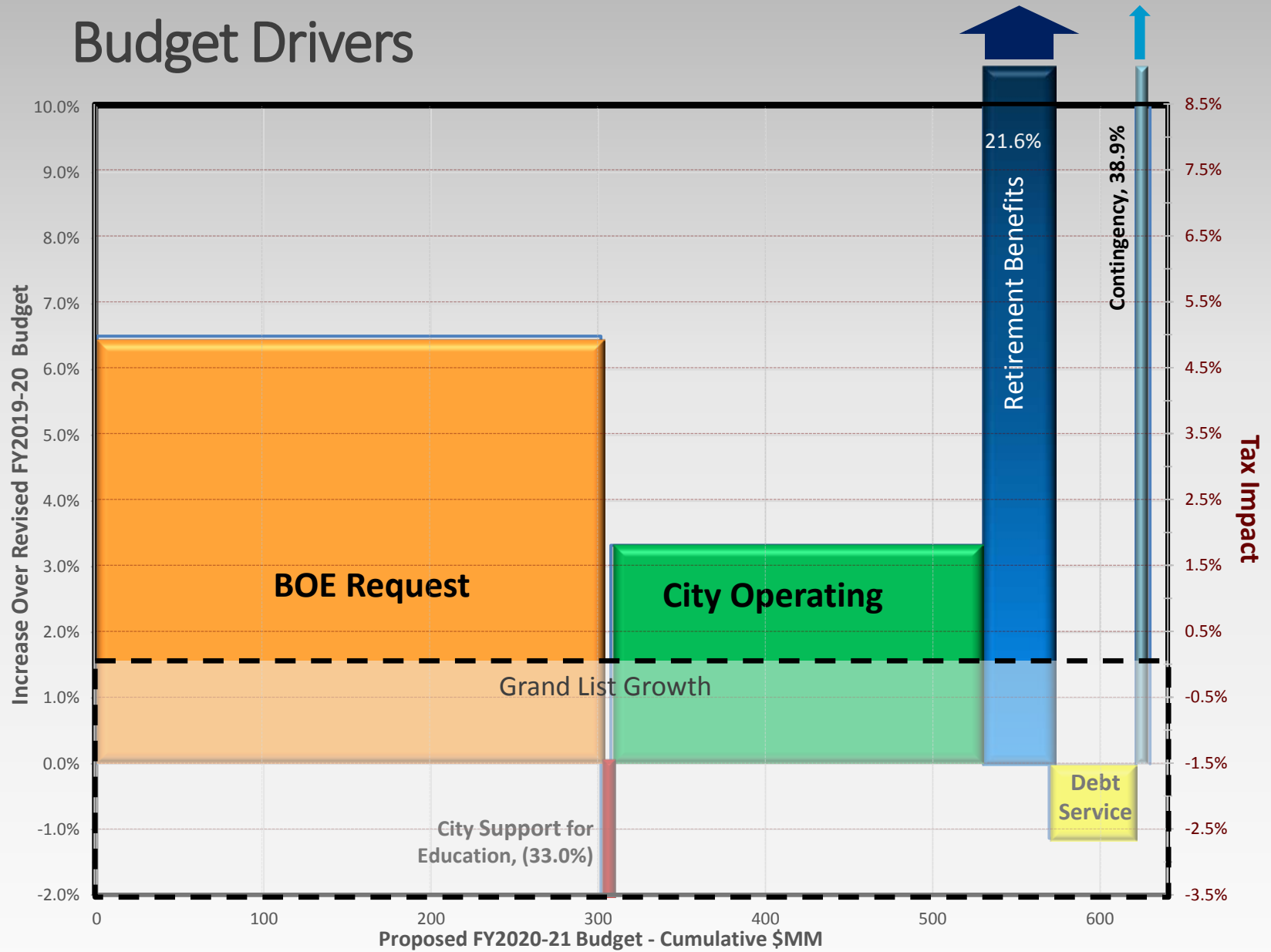


Without Unfunded Pension & OPEB costs the City would have a decrease in the Mill Rate of -0.8%

Stamford's Proposed Budget

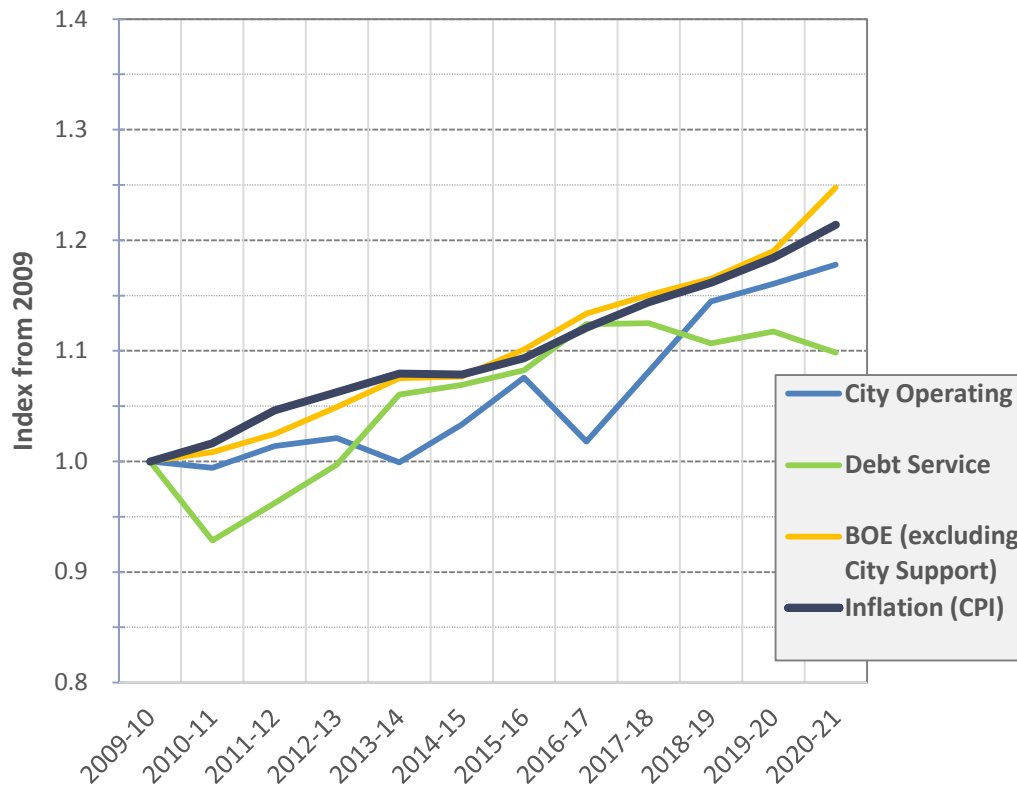


Budget Drivers



Combating Stamford's Challenges: Unfunded Obligations

Trend in Budgets per Capita Indexed from 2009



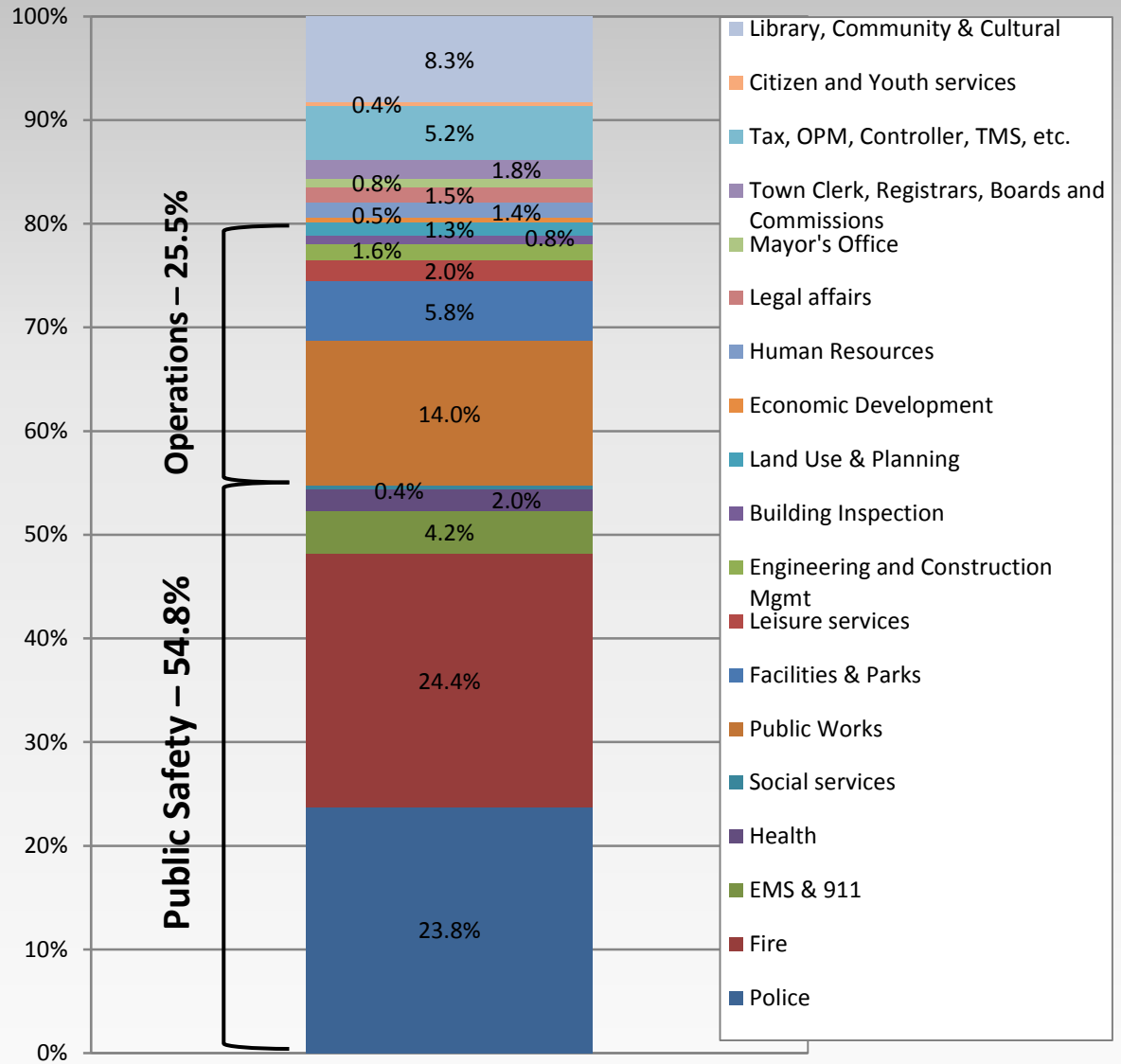
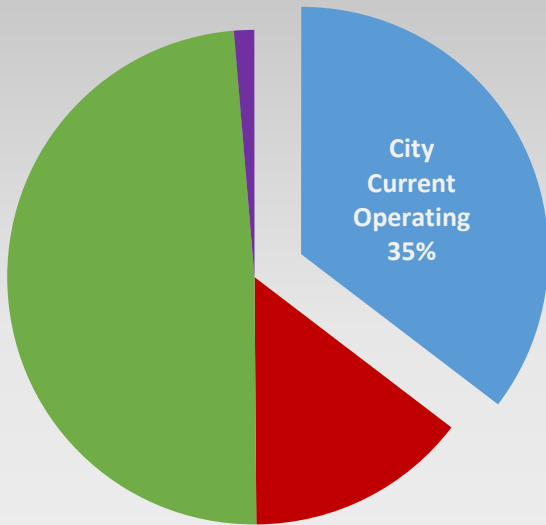
City Operating and Debt Service have been below the pace of inflation and growth in the size of the City over the last dozen years.

And the Board of Education has been within 0.25% per year above the inflation trendline.

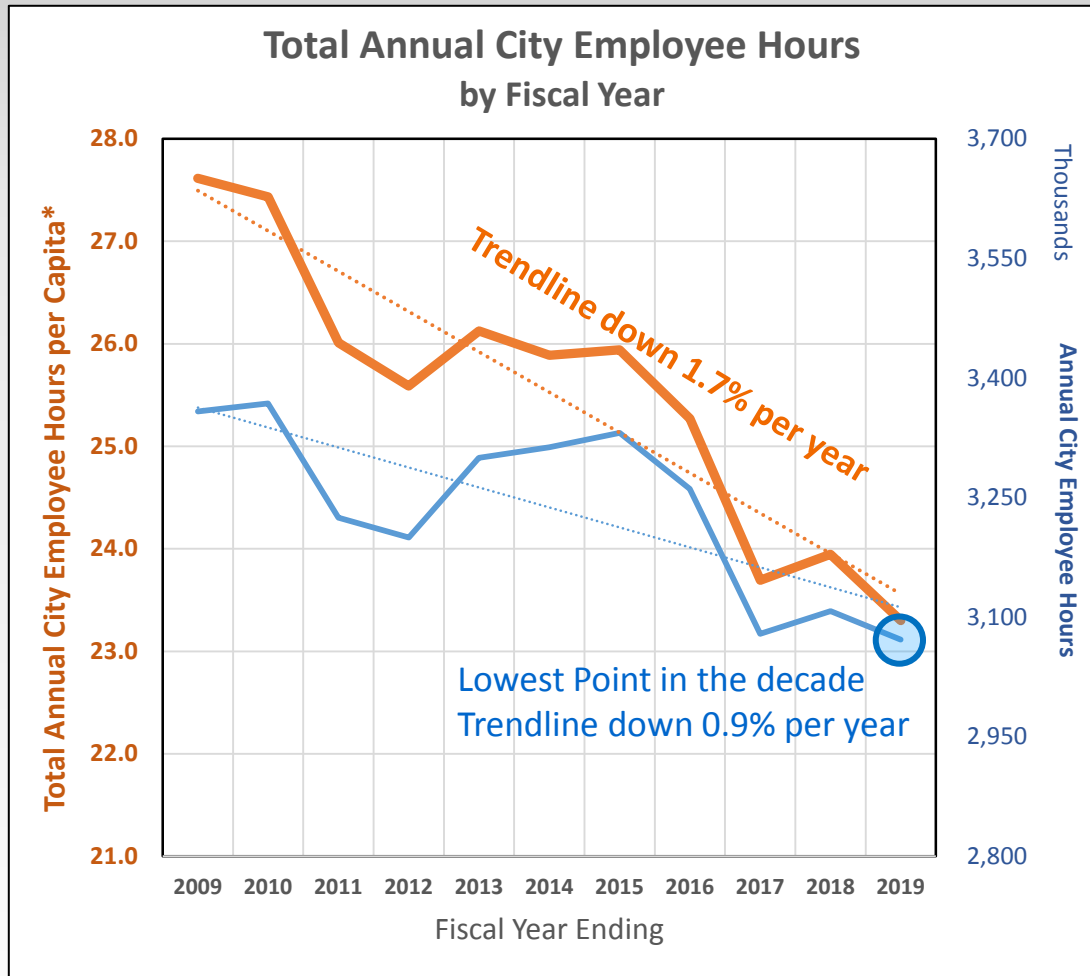
The major tax driver is consistently Pension & OPEB expenses. They continue to climb due to underfunding and unsustainable contracts over the prior 50 years.

Note: BOE and City Operating are proposed in 2020-21, less \$3M and \$1M that can be reduced without any material impact on BOE or City operations. Population is estimated for 2019-20 and 2020-21.

Expenditure by City Operating Function



Trend in City Employee Hours

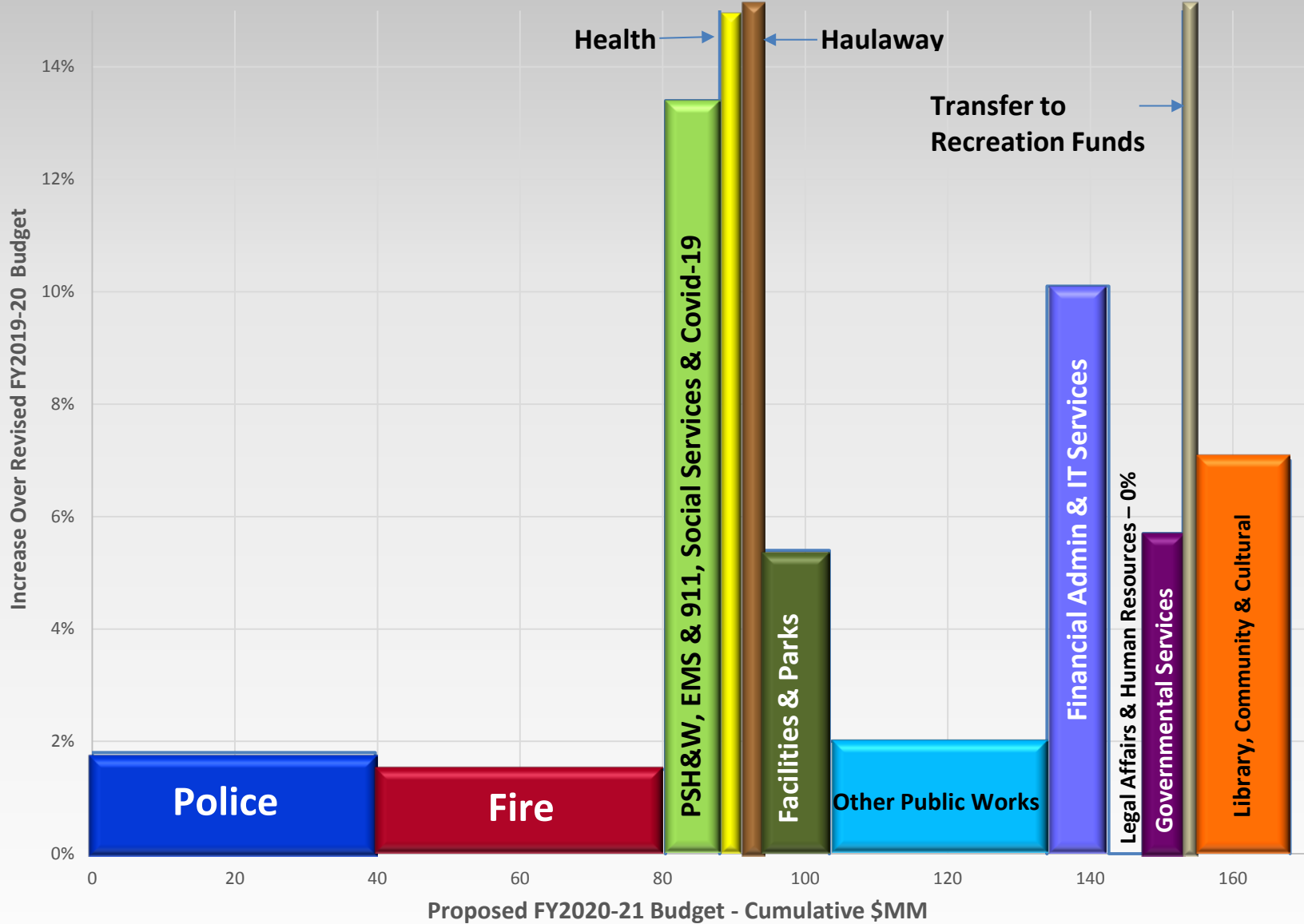


Total City Employee FTEs (as measured by total hours) has trended down over the last 10 years.

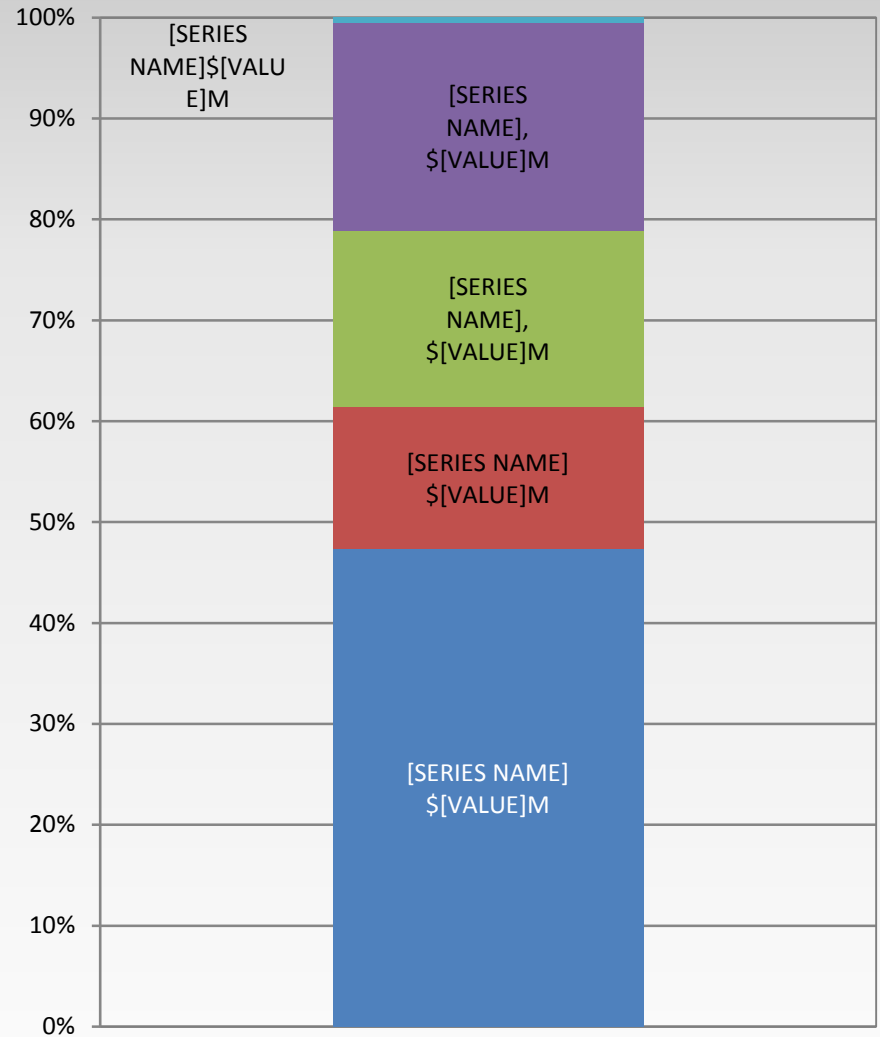
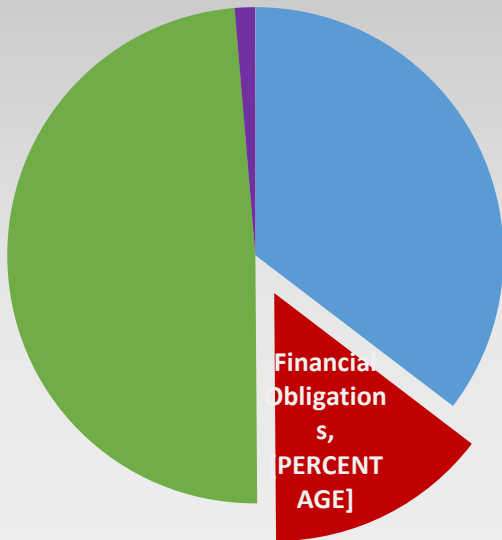
Despite the growing population of the City, Fiscal Year ending 2019 was the lowest number of employee hours in the last decade.

* Note: Excludes School Custodians and BOE employees

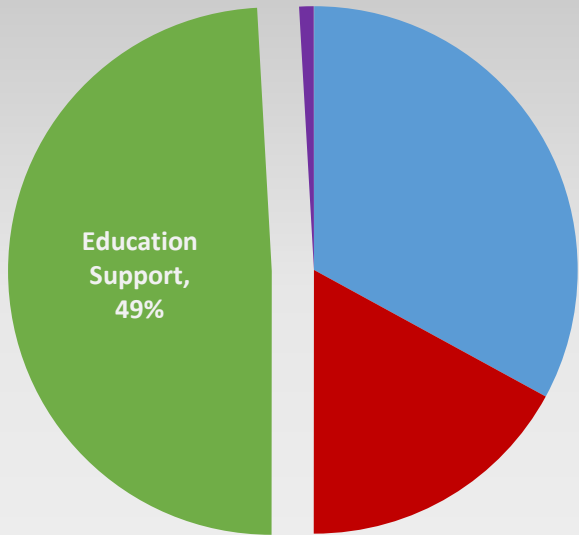
Expenditure by City Operating Function



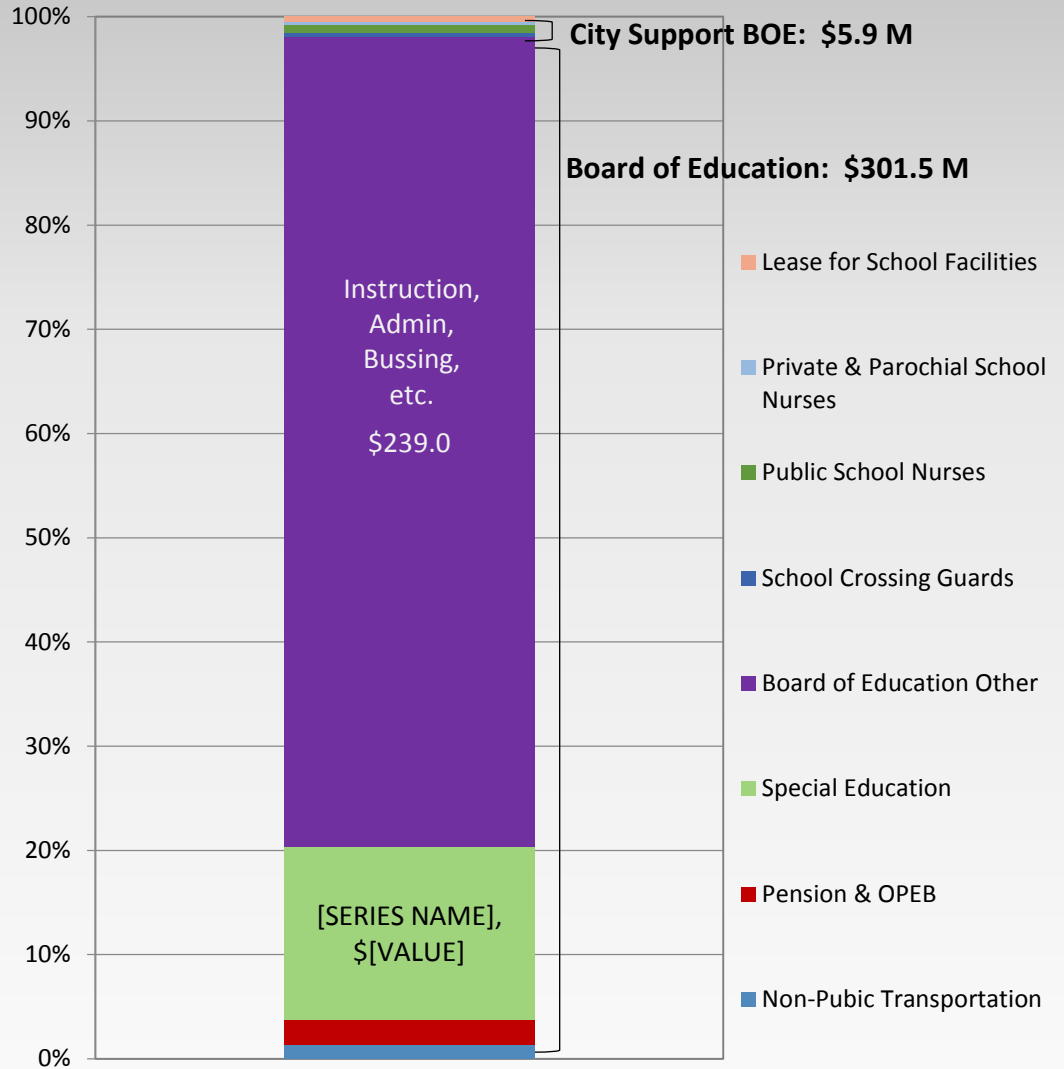
Financial Obligations



Education Support



BOE & Support: \$307.4 Million



Items of Special Note Included in City Budget

- \$250,000 Health Emergency COVID-19
- Parks & Recreation Deficit Funds
 - \$180,000 EG Brennan Golf Course
 - \$187,000 Marina Fund
 - \$475,000 Terry Conners Rink
- Community Facilities
 - \$400,000 Lockwood Ave
 - \$200,000 Glenbrook Community Center
 - \$240,000 OTHRA (Old Town Hall)
- \$200,000 Legal Representation for Board of Reps
- \$150,000 Provide increases for Minimum Wage - including crossing guards
- \$1,492,000 Short-Term Lease for School Facilities in BoEd Support
- City objective to obtain certification for Health and Police Departments

Revenues & Reserves



Mayor David Martin

Change in Net Grand List

FY 2020/21 Grand List:	\$21.97 billion
FY 2019/20 Net Grand List:	\$21.64 billion
Increase:	\$00.33 billion
Grand List Increase:	1.50%

Changes in Reserve Requirements

Elderly Tax Credits	No change
Revaluation Tax Appeals	\$(1.70)M
Mill River TIF	\$.16M
Harbor Point TIF	\$ 0.92M
Linkage	\$.06M
Non-Profit Tax Credit	No change
Uncollected	\$0.33M
Total Change	\$(0.23)M

Revenue Changes

<i>City Revenue Changes (Except Current Levy)</i>	<i>2019-20 Projected</i>	<i>Proposed 2020/2021 Budget</i>	<i>\$ Change from 2019-20 Projected</i>	<i>% Change from 2019-20 Projected</i>
Prior Year Collections—Levy	\$4.3M	\$4.3M	\$0.0M	0.0%
Principal & Interest on Delinquent	\$2.4M	\$2.4M	\$0.0M	0.0%
Prior Year Motor Vehicle	\$0.6M	\$0.5M	-\$0.1M	-16.7%
Supplemental Auto	\$4.3M	\$4.2M	-\$0.1M	-2.3%
Building Permits	\$6.6M	\$6.0M	-\$0.6M	-9.1%
Conveyance Tax	\$4.8M	\$4.6M	-\$0.2M	-4.2%
Planning & Zoning - Permits	\$0.9M	\$0.8M	-\$0.1M	-11.1%
Parking Fund	\$0.3M	\$0.3M	\$0.0M	0.0%
Police Extra Duty	\$1.4M	\$0.7M	-\$0.7M	-50.0%
State Funding	\$17.0M	\$17.2M	\$0.2M	1.2%
Other (except current levy)	\$13.2M	\$13.1M	-\$0.1M	-0.8%
Overall Change (Decrease)	\$55.8M	\$54.1M	-\$1.7M	-3.0%

Summary Sheet

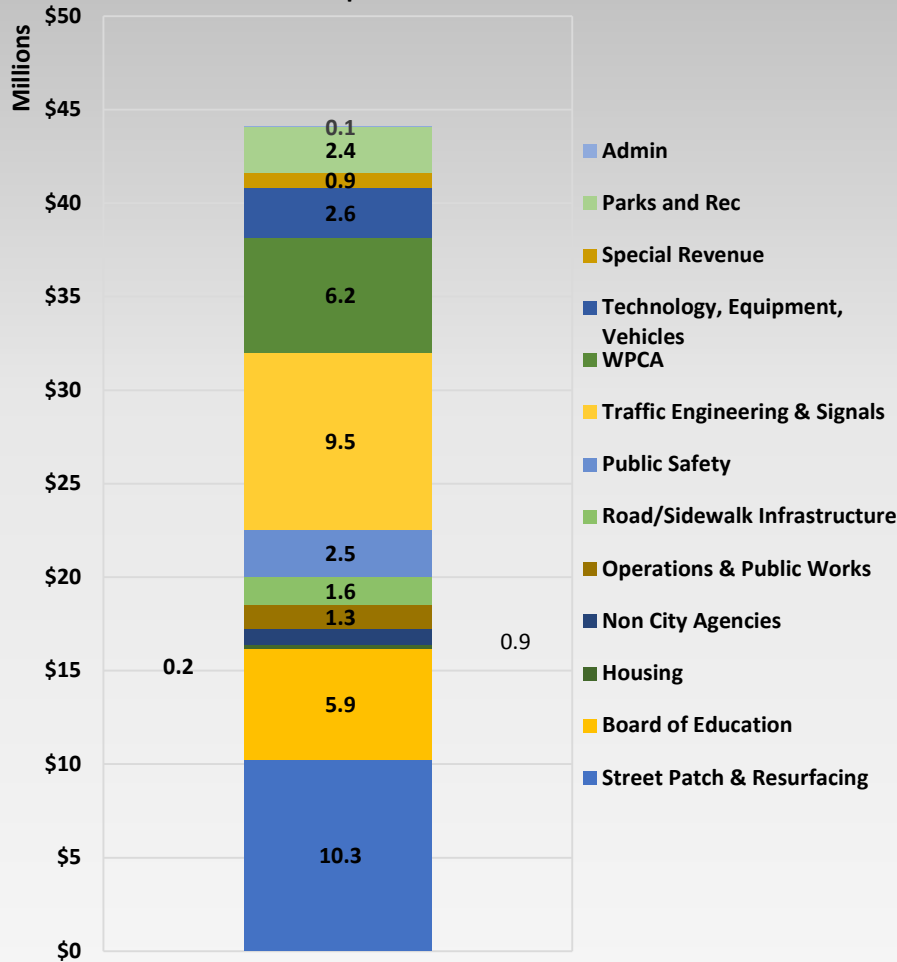
	<i>FY 19/20 Projected</i>	<i>FY 20/21 Proposed</i>	<i>Change</i>
Total Budget (City & BOE)	\$594.3M	\$621.6M	\$27.3M
Contingency	\$6.0M	\$8.4M	\$2.4M
Projected Surplus	\$0.4M	-	-\$0.4M
Expense Subtotal	\$600.7M	\$630.0M	\$29.3M
Revenue other than current levy	\$55.8M	\$54.1M	-\$1.7M
Net Amount to be Raised	\$544.9M	\$575.9M	\$31.0M
Reserves	\$20.2M	\$21.4M	\$1.2M
Total Gross Levy	\$565.1M	\$597.3M	\$32.3M
Grand List	\$21.64B	\$21.97B	\$0.32B
Average Mill Rate	26.11	27.19	+1.08 pts / 4.136%

Proposed Capital Budget

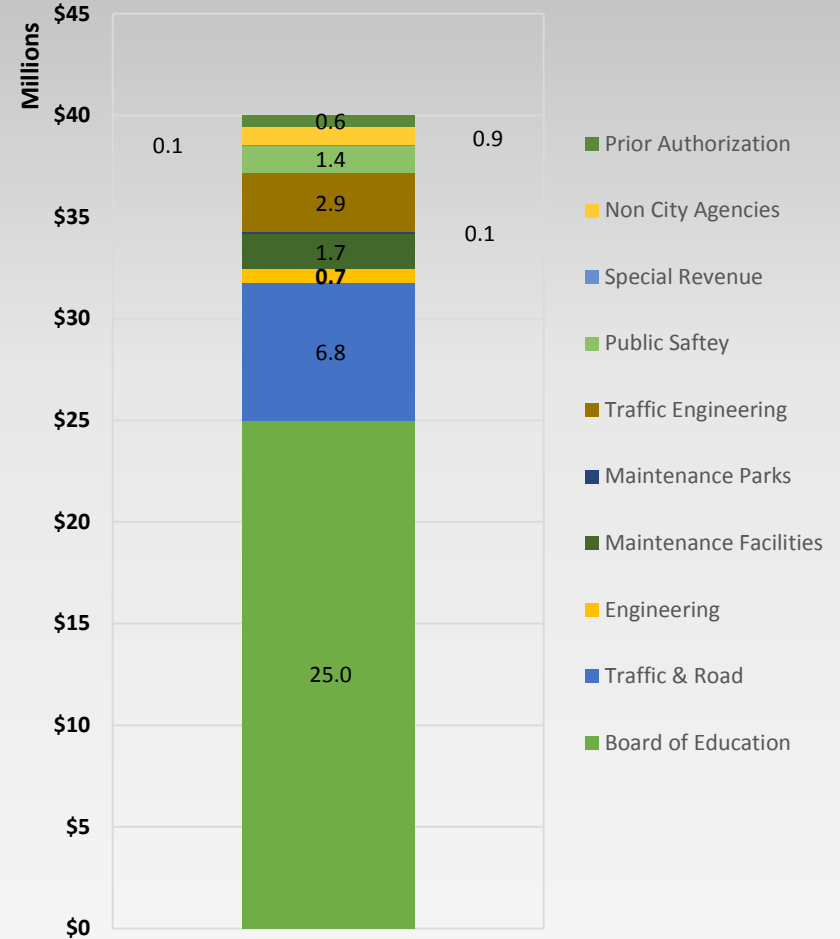


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Proposed Capital Authorization by Activity \$ Millions



Proposed Capital Bonding Spending Plan \$ Millions



Additional Planned Capital Spending:

- \$6.6M Transportation Improvements from Development Conditions
- \$10.0M for Roads, Vehicles, & Technology from Capital Non-Recurring
- WPCA Bonding & Reserves \$6.2M
- \$0.2 from other

FY 2020 / 2021 Capital Authorization

	BOE			City			Non City Agencies			Special Revenue			WPCA	Total		
	Authorize	Bond	Other	Authorize	Bond	Other	Authorize	Bond	Other	Authorize	Bond	Other	Other	Authorize	Bond	Other
Department Request	15.3	15.3	-	39.9	39.7	.2	4.1	4.1	-	1.9	1.1	.8	6.2	67.4	60.2	7.1
Planning Recommendation	5.7	5.7	-	15.2	15.0	.2	.4	.4	-	.9	.1	.8	6.2	28.2	21.1	7.1
Amount Reduced	9.7	9.7	-	24.7	24.7	-	3.7	3.7	-	1.0	1.0	-	-	39.1	39.1	-
Net Change Over Planning	.3	(.7)	.9	15.2	.3	14.8	.5	.5	-	-	-	-	-	15.9	.1	15.7
Proposed Authorization	5.9	5.0	.9	30.4	15.3	15.0	.9	.9	-	.9	.1	.8	6.2	44.1	21.2	22.9

GO Bonds Spending Plan

	BOE-MTF	BOE	City	Non City Agencies	Special Revenue	Total
Proposed Authorization	-	5.0	15.3	.9	.1	21.2
Current City AUI	53.5	.8	22.3	2.4	.2	79.1
Total AUI and Proposed Budget	53.5	5.8	37.6	3.2	.2	100.3
Proposed Spending Plan	20.0	5.0	14.1	.9	.1	40.0

**40M
GO Bonds**

Major Drivers of Bond Spending

Projects	Amount
BOARD OF EDUCATION	25.0
STREET PATCH & RESURFACING	5.5
ROADWAY DESIGN AND RECONSTRUCTION	2.0
GOVERNMENT CENTER RENOVATIONS	1.4
CITY WIDE STORM DRAINS	.5
CITYWIDE MANHOLE & BASIN	.5

34.9

FY 2020 / 2021 BOE Capital

19	CPB804	DISTRICT WIDE WPCA& DEEP/EPA COMPLIANCE	2	300,000	300,000	300,000
20	CPB500	DISTRICT-WIDE INDOOR AIR QUALITY	3	1,650,000	1,000,000	1,000,000
21	CPB211	DISTRICTWIDE CODE COMPLIANCE	4	1,000,000	100,000	100,000
22	C5B613	DISTRICT-WIDE BOILER & BURNER REPLACEMENT	5	1,000,000	1,000,000	1,000,000
23	C31072	DISTRICT-WIDE ENERGY EFFICIENCY PROJECTS	6	2,000,000	500,000	500,000
24	CPB948	District Wide Classroom Upgrade/Replacement	7	2,000,000	600,000	600,000
25	CPB639	DISTRICT-WIDE ELECTRICAL UPGRADES	8	1,500,000	-	-
26	C5B608	DISTRICT-WIDE ATHLETIC FIELDS RENOVATION	9	375,000	-	375,000
27	C5B623	DISTRICT-WIDE PAVING & RESURFACING	10	1,000,000	-	125,000
28	001213	BOE Long Term Facilities Implementation	11	-	-	250,000
				13,500,000	5,000,000	5,250,000

DISTRICT WIDE BUILDING ENVELOPE AND MECHANICAL SYSTEM RENOVATION					Approx Estimates	
	CPBM02	Davenport Ridge				4,000,000
	CPBM03	Hart Magnet				250,000
	CPBM04	Toquam Magnet				3,000,000
	CPBM06	Newfield				100,000
	CPBM07	Northeast				250,000
	CPBM22	Dolan				150,000
	CPBM23	Turn of River				125,000
	CPBM24	Scofield Magnet				75,000
	CPBM26	Rippowam				125,000
	CPBM31	Stamford High				8,000,000
	CPBM32	Westhill				3,775,000
	CPBM34	A.I.T.E				150,000
						20,000,000
			Total	13,500,000	5,000,000	25,250,000

Summary

Establishing the foundation to make Stamford strong for the future

Mending the Past:

- Budget continues to address unfunded pension & OPEB obligations
- Budget addresses school building envelope & HVAC requirements
- Continuing efforts to improve road & garage infrastructure

Continuing to the Future:

- Maintaining existing services
- Accommodating Minimum Wage Increases
- Goal to obtain Health and Police Department Certifications
- New positions for maintaining & improving service delivery

Proposed budget reflects a 4.14% net mill rate increase