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Dr. Tamu Lucero, Superintendent of Schools

March 2020

Each year the Board of Education (BOE) shares its comprehensive budget-request materials with the Board of Representatives and Board of Finance for their review and consideration in advance of their budget meetings.

This year, in an effort to facilitate each person's understanding of the BOE budget, recognizing everyone has a different learning style, I have included some supplemental materials along with the BOE binder and BOE colored pages budget book. These materials are:

- Budget Executive Summary that details the growth and cost increases in various departments.
- Budget Executive one-page Summary that shows the projected costs for next year and what those costs were in previous years.
- Budget Projection documents for Special Education, Health Care, Electricity and Enrollment
- Proposed Budget PowerPoint presentation that details the areas of major budget impact

Dr. Tamu Lucero
Superintendent of Schools

Budget

Executive Summary

2020-2021



Stamford Public Schools

EXCELLENCE IS THE POINT.

Elected Members of City of Stamford Boards,

As I begin my first budget season as Superintendent, I want to thank the City Boards and Mayor, in advance, for thoughtfully considering the BOE budget request. Our team worked very hard to develop a budget that is closely aligned to the true cost of operating our dynamic school district.

Please know that I take the role of Superintendent very seriously and understand the fiduciary trust that comes with overseeing more than half of the City of Stamford's budget. We know that complete transparency is imperative if we want our City Boards, and the taxpayers they represent, to understand and trust that the funds we are requesting represent the true needs of our over 16,800 students.

In the past, the BOE has not been afforded a contingency budget mechanism to address fluctuating needs. Instead, the district has relied on the use of other funding sources, such as food service revenue, building-use funds, grants, healthcare reserves and vacancy savings to cover any budget shortfalls, which is not a good practice. Unfortunately, the reality for the 2020-2021 budget is that these sources will no longer be available, as they have steadily declined over the years or are completely depleted. As such, for the coming year, the district is requesting a contingency budget.

In addition, as you may know, our district has experienced unexpected growth during the current school year. In fact, according to our October 1, 2019, student enrollment figures, we have 411 more students than the expected projection of 159 when we prepared our FY 2020 budget. The projection for 2020-2021 suggests an increase of 529 students. Considering the difference in projection, it is still uncertain whether the greater than normal enrollment increase is indeed a trend rather than an anomaly, we are requesting a greater than normal number of contingency positions. These 13 positions, which is more than double the number we usually request, add a little more than \$1 million to the proposed 2020-2021 budget.

Since 2016, we have successfully created 19 new, with six more planned, in-district specialized programs for our Special Education (SPED) population. These programs allow students to be educated closer to home with friends. Despite these successes, our SPED out-of-district tuition costs continue to grow at a rate of more than double that of the overall budget increase. Other areas that have substantially affected the 2020-2021 proposed budget are rising health care, transportation and facilities costs.

During this budget season, as part of the Superintendent's budget request process, I am proactively recommending the elimination and reallocation of certain resources, instead of revisiting these items after any city Board cuts. Additionally, as we developed the initial operating budget, we have incorporated what we know about available grant funding.

In the end, due to extreme increases in enrollment, SPED, HealthCare, Transportation, and Facilities costs, the BOE proposed budget request is greater than in the recent past, looming at approximately 6.52%. However, as stated at the beginning of this letter, we are committed to presenting a budget that truly represents what we believe to be the cost of operating our district, in order to provide an education that cultivates the productive habits of mind, body and heart in every Stamford Public Schools student.

Thank you in advance for your time and thoughtful consideration.

Dr. Tamu Lucero
Stamford Public Schools Superintendent

Proposed Growth and Reallocations

Proposed Growth Areas	2020-2021	2019-2020	Difference
Health Care	\$36,744,367*	\$31,707,490	\$5,036,877
Transportation	\$22,969,650	\$21,052,141	\$1,917,509
Facilities	\$25,148,164**	\$21,815,575	\$3,332,589
Special Education	\$50,925,691**	\$44,347,297	\$6,578,394

* Includes projection for new employees.

** Does not include benefits

Proposed Reductions

Reductions	
SPED	\$294,000
Central Office Redesign	\$385,000
Instructional Paras	\$1,125,000
Total	\$1,804,000

Proposed Grant Reallocation

Grant	
Alliance	\$1,147,898

Executive Budget Summary

Enrollment:

Due to an unforeseen enrollment increase in FY 2020 and a projected increase for FY 2021, there is a higher than usual increase in requests for regular staffing, which is comprised of three Elementary, 2.5 Middle and four High School teaching positions. The FY 2020 budget included only one contingency position due to budget reallocations. Given the unanticipated influx in enrollment in FY 2020 and the uncertainty if this is a trend or an anomaly, we are budgeting for four High School, two Middle and three Elementary contingency positions in FY 2021.

HealthCare:

SPS is projected to have \$5,036,877 increase in Health Care costs in FY 2021.

Although we realized substantial savings in year one of the Connecticut State Partnership Plan (SPP), as predicted, premiums immediately began to rise during FY 2020. Now, the state plans a significant increase in rates for Fairfield County. In response, we requested that our healthcare consultant provide a projection of what the cost would be if we returned to a self-funded healthcare plan for FY2021. The consultant's report indicates that the total net cost for a self-insured plan would nearly double our cost increase. The report projects the total net cost for a self-insured plan at \$41,350,302, versus \$36,534,551 if we remained in the SPP, a difference of an additional nearly \$5 million.

Transportation:

This is the final year of our transportation contract with First Student, which has increased our budget by over 7% each year of the multi-year contract. We are recommending a transportation audit to ensure the routes are operating efficiently and effectively and to determine the impact of the proposed Long-Term Facilities Plan.

Facilities:

The SPS Facilities Department is being operated internally for the first time in over 20 years. The Stamford Asset Management Group (SAMG) currently oversees three facilities managers, who support the building custodians and trades, as well as tracks City Capital and Funding allocated to the SAMG by the City Boards to address water intrusion issues and long-term protection of the building assets.

Since taking over these responsibilities, officially on July 1, 2019, it has become abundantly clear that policies, procedures or programs are needed to track daily work orders as well as capital assets. Our current facilities team has tracked current spending and are delivering a long-term plan for improvement.

Facilities' cost to the budget will be \$3,332,589, which includes increases to the part-time custodian contract, salaries for two additional facilities managers, as well as increases to the repair, maintenance and electricity accounts.

Special Education (SPED):

In general, SPED enrollment in the district has increased at a greater rate over the past five years than the district's overall enrollment increase. At the same, it should be noted, Stamford's identification rate is in-line with the state average.

In order to reduce the number of costly out-of-district placements, the SPED department has worked over the past four years to introduce new in-district programs. Since 2016-2017, we have introduced 19 additional in-district programs for a total of 38 specialized programs. We are recommending an additional six specialized programs for the 2021 FY budget.

The overall SPED out-of-district tuition budget is increasing from \$12,917,642 in FY 2020, to \$16,570,770 in FY 2021. The large increase from FY 2020 to FY 2021 is because the current FY 2020 SPED budget is projected to be under-funded by \$2,212,000.

Proposed Reallocation and Elimination of Positions:

As part of the budget process, we are recommending the elimination and reallocation of positions for a savings of \$1,804,000 to the FY2021 operating budget.

Other Sources of Revenue and Grants:

Reserve Fund balances (BOE Food Service Lunch Fund, School Building Use and Insurance Claim Reserve) have substantially declined in the past few years. Specifically, in FY 2016 the Lunch Fund had a balance of \$667,448 versus a FY 2019 balance of \$136,377. Similar trends occurred with the Insurance Claims Reserve, which experienced a decrease from \$4,408,786 in FY 2016 of to \$1,084,808 in FY 2019. It is anticipated that this reserve will be depleted by the end of the FY 2020 school year. Finally, we must engage in further conversation about the fees we charge for building use, which ended FY 2016 with a balance of \$386,702, as compared to \$22,527 at the end of FY 2019.

Vacancy Savings:

Ideally, the district would be fully staffed at all times. However, with ongoing resignations and retirements, there are always some positions that remain unfilled for a portion of the school year. Each year the district anticipates the savings generated from those unfilled positions plus any savings gained by filling a position at a lower cost. Unfortunately, for the past few years, we have been unable to fill a larger number of positions than expected. However, as a result, we have been able to use those additional vacancy savings to cover other expenses. For example, vacancy savings for FY 2020 was projected to be \$2.5 million. Currently, mainly due to unfilled paraeducator positions, we are expected to be at \$3.6 million.

Grants:

Several of our grants budgets are projected to remain flat or decline. This is an issue because several of the grants (IDEA, Medicare and Bilingual) fund positions with salary and benefits. While grant funds decline, the costs associated with the positions, continue to rise every year. As this trend continues, some of these FTEs' benefits and/or salaries may need to return to the operating budget.

The Alliance grant however, is projected to increase by one million dollars again in FY 2021. As part of this year's budget process, we propose allocating appropriate new FTEs to the Alliance grant totaling approximately \$1.1 million.

Healthcare	Actual	Budget	Projected
2016-2017	\$37,075,439	\$36,802,939	
2017-2018	\$33,838,777	\$33,838,777	
2018-2019	\$28,480,158	\$29,162,255	
2019-2020		\$31,707,490	
2020-2021			\$36,744,367

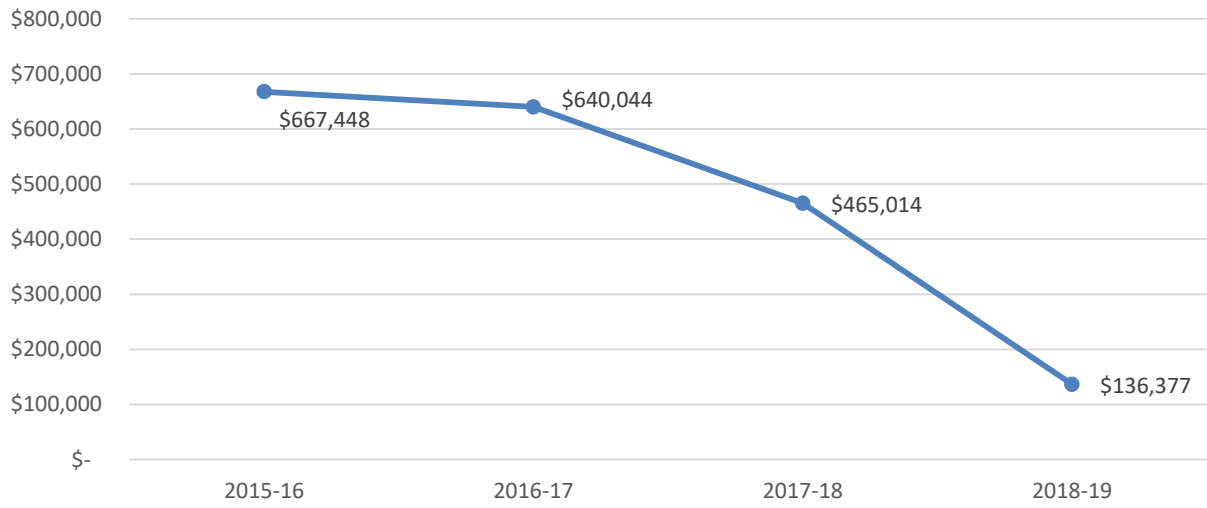
Transportation *	Actual	Budget	Projected
2016-2017	\$13,614,586	\$13,615,535	
2017-2018	\$14,601,929	\$14,690,530	
2018-2019	\$15,579,808	\$15,487,114	
2019-2020		\$17,225,081	
2020-2021			\$18,873,763

*Excludes non-public Transportation

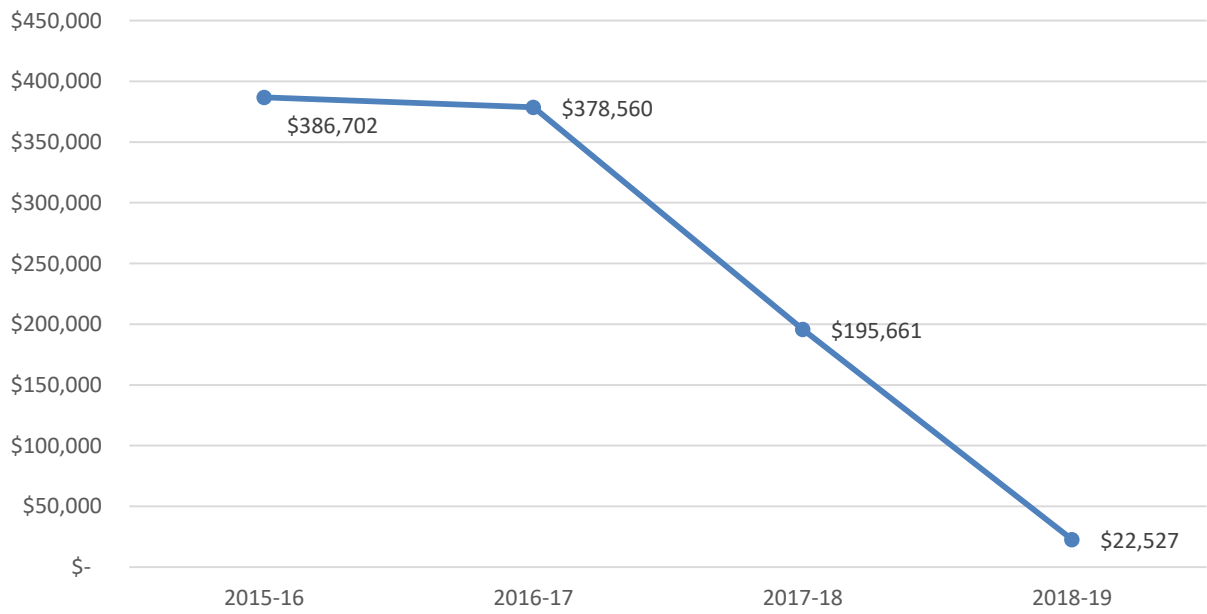
Special Education	Actual	Budget	Projected
2016-2017	\$38,088,787	\$38,200,222	
2017-2018	\$40,236,567	\$40,176,095	
2018-2019	\$43,229,678	\$41,527,890	
2019-2020		\$44,347,297	
2020-2021			\$50,925,691

Facilities	Actual	Budget	Projected
2016-2017	\$21,050,815	\$20,780,534	
2017-2018	\$21,953,413	\$20,845,270	
2018-2019	\$24,039,752	\$21,612,294	
2019-2020		\$21,815,575	
2020-2021			\$25,148,164

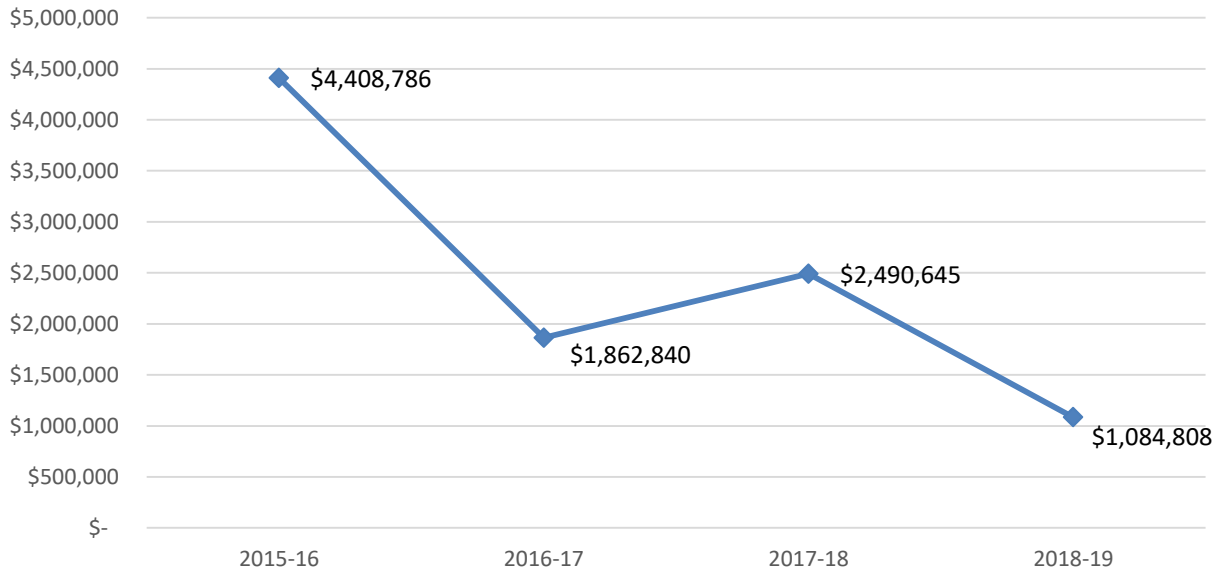
Food Service (year-end balances)



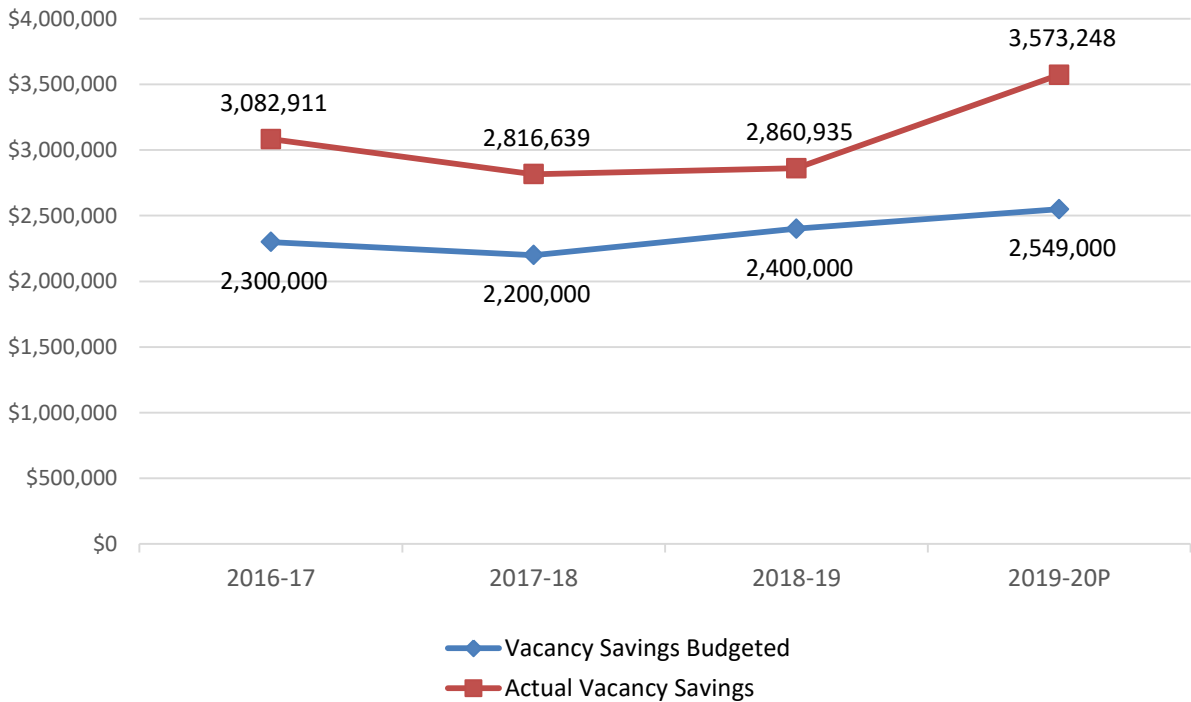
BOE School Building Use Fund (year-end balances)



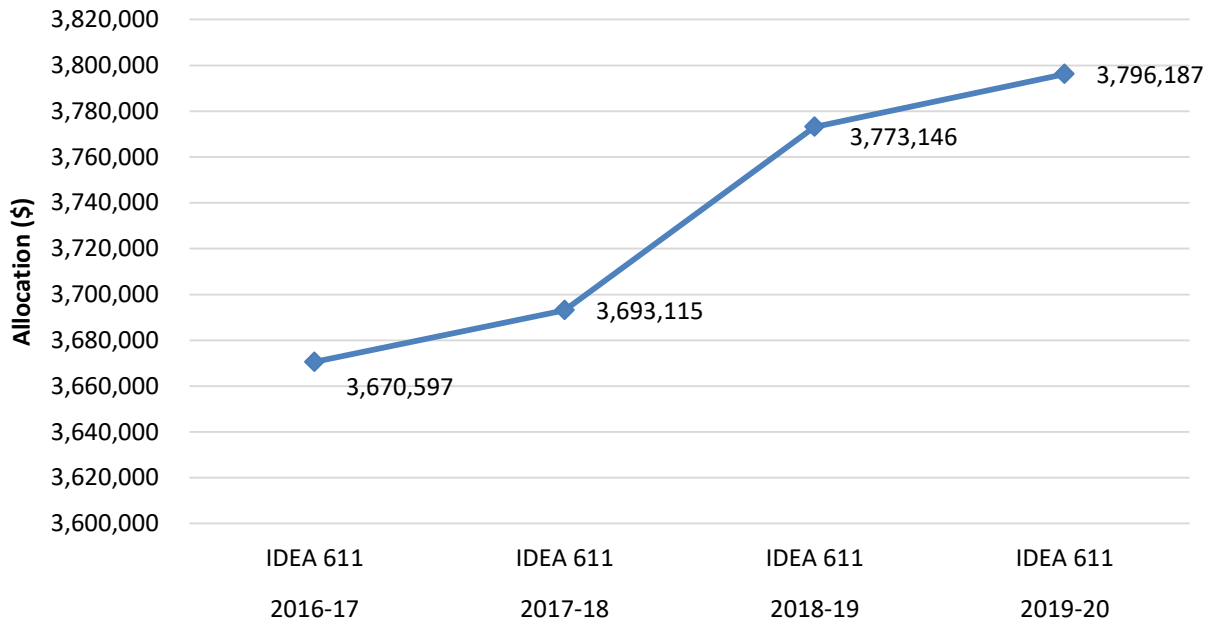
BOE Insurance Claims Reserve (year-end balances)



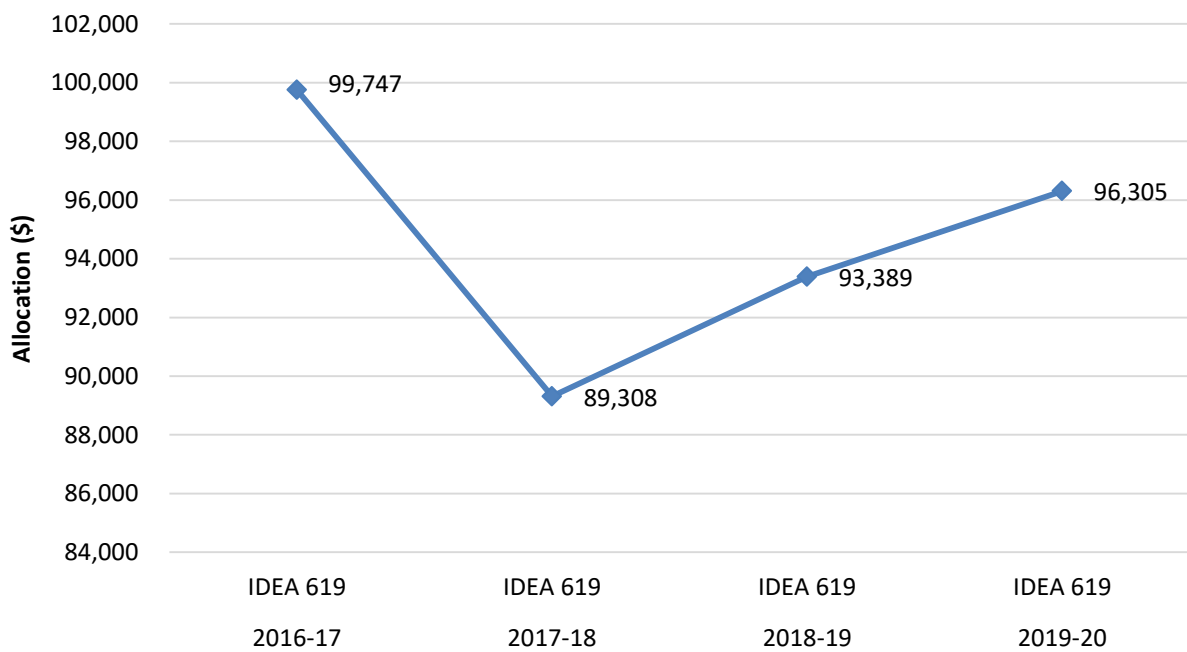
Vacancy Savings



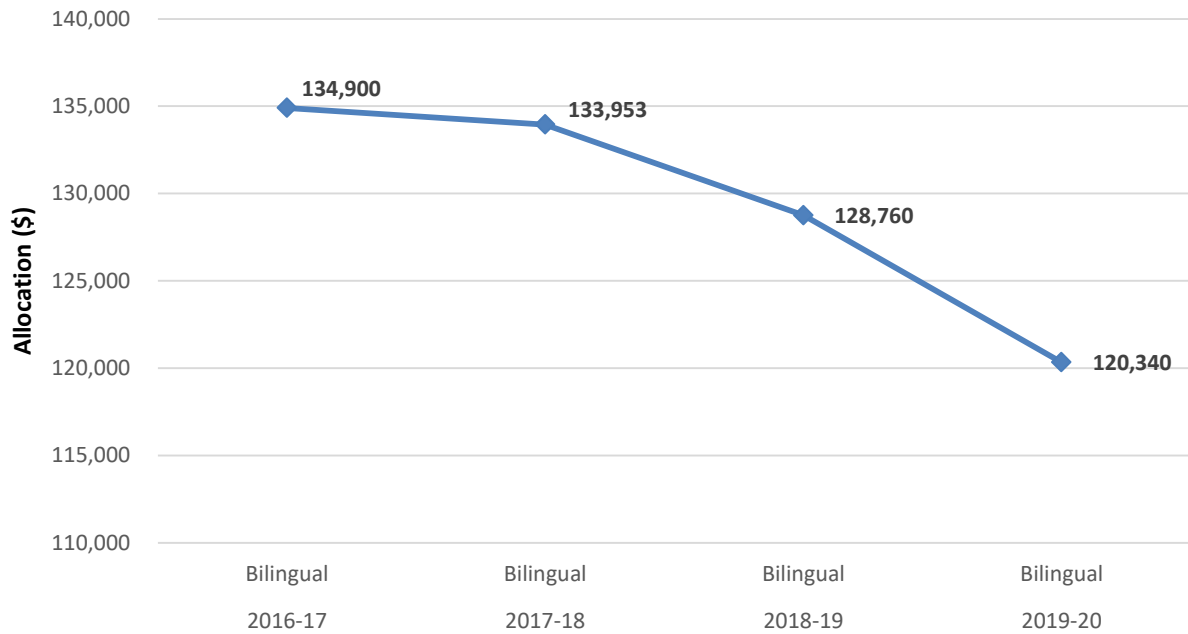
IDEA 611 Allocation History 2017-2020



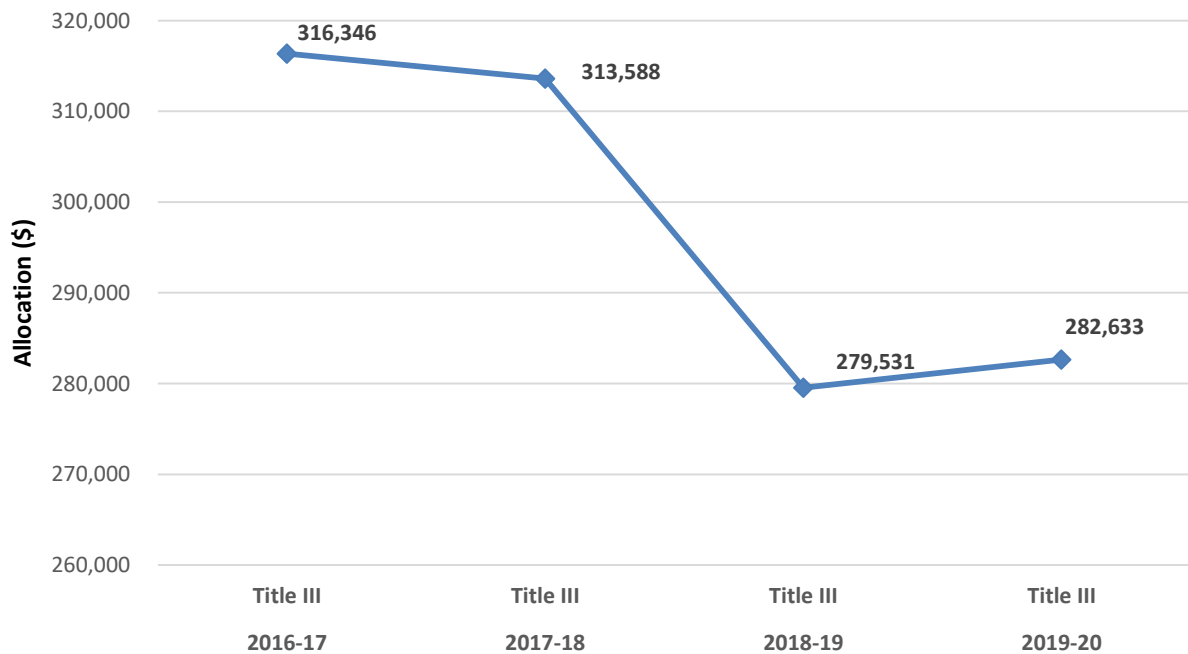
IDEA 619 Allocations 2017-2020



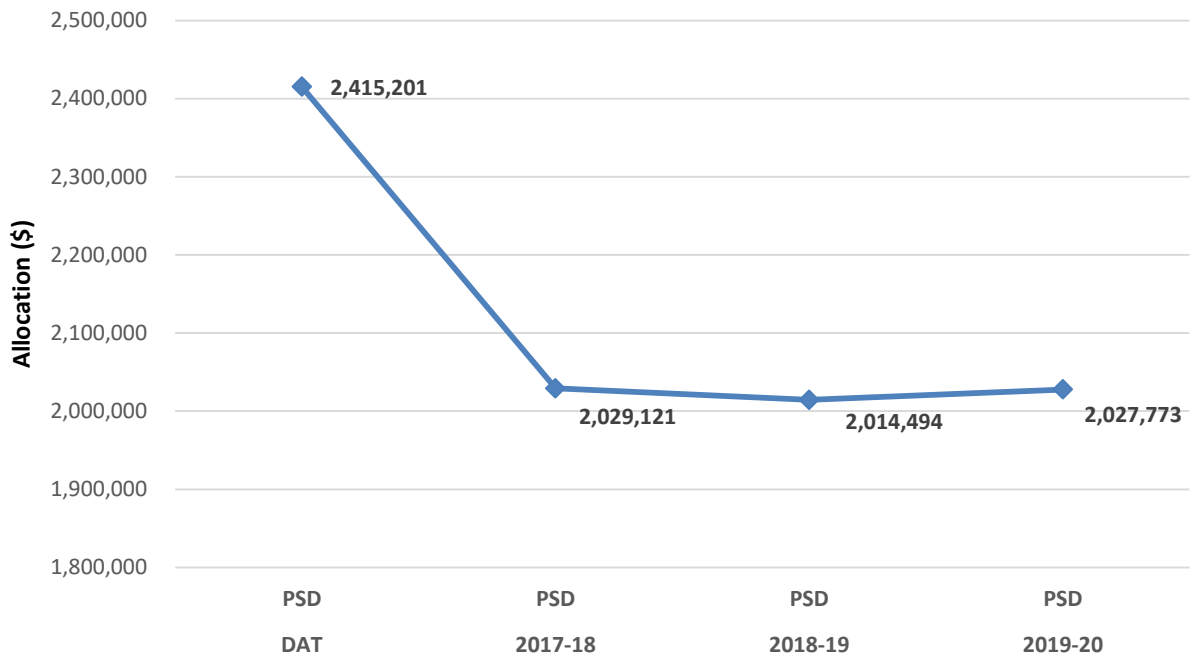
Bilingual Grant Allocation History 2017-2020



Title III Allocation History 2017-2020



Priority School District Grant Allocation History 2017-2020

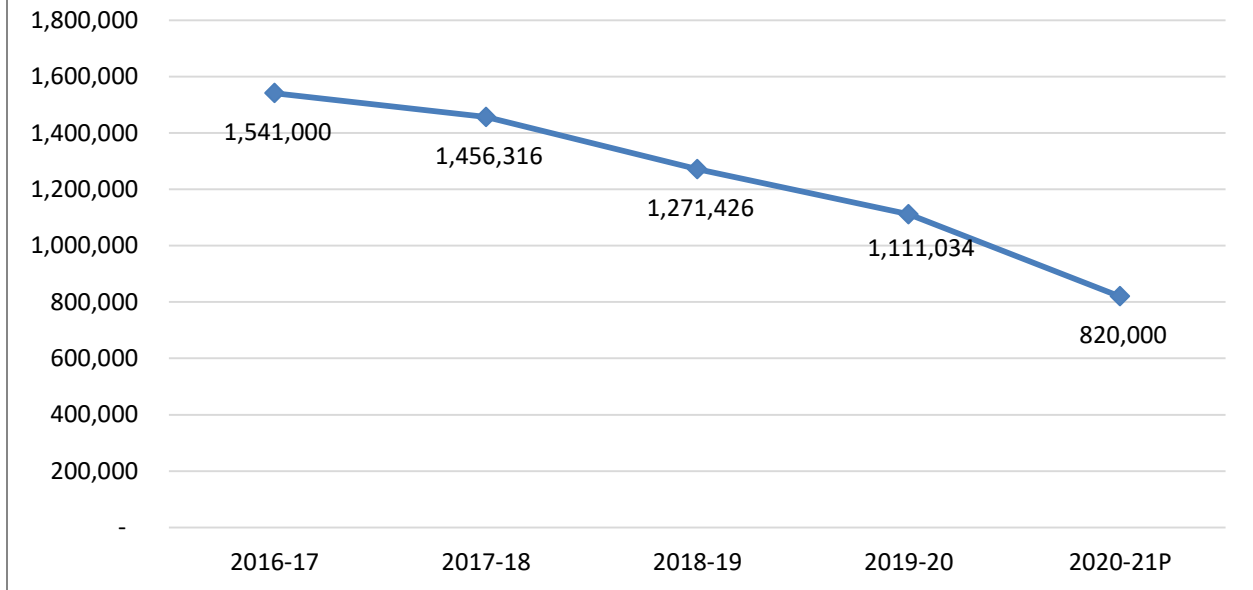


Alliance Grant Allocation 2017-2021



*Predicted allocation due to ECS formula change

Medicaid Revenue





Stamford Public Schools

EXCELLENCE IS THE POINT.

**2020-2021 Board of Education
Executive Summary**

Proposed Growth and Reallocations	2019-2020	2020-2021 Projection	Difference
Health Care	\$31,707,490	\$36,744,367*	\$5,036,877
Transportation	\$21,052,141	\$22,969,650	\$1,917,509
Facilities	\$21,815,575	\$25,148,164**	\$3,332,589
Special Education	\$44,347,297	\$50,925,691**	\$6,578,394

* Includes projection for new employees.

** Does not include benefits

Proposed Reductions

SPED	\$294,000
Central Office Redesign	\$385,000
Instructional Paras	\$1,125,000
Total	\$1,804,000

Proposed Grant Reallocation

Alliance \$1,147,898

Declining or Flat Grants	2016-2017	2017-2018	2018-2019	2019-2020	2020-2021 Projection
IDEA 611	\$ 3,670,597	\$ 3,693,115	\$ 3,773,146	\$ 3,796,187	\$ -
Medicaid	\$ 1,541,000	\$ 1,456,316	\$ 1,271,426	\$ 1,111,034	\$ 820,000
Excess Cost Grant	\$ 4,285,984	\$ 4,422,563	\$ 4,328,446	\$ 4,610,000	\$ 4,702,000

Reserve Fund Balances	Ending Balance 2013-2014	Ending Balance 2014-2015	Ending Balance 2015-2016	Ending Balance 2016-2017	Ending Balance 2017-2018	Ending Balance 2018-2019
BOE Food Service (Lunch Fund)	\$ 29,738	\$ 242,233	\$ 667,448	\$ 640,044	\$ 465,014	\$ 136,377
School Building Use	\$ 318,041	\$ 221,615	\$ 386,702	\$ 378,560	\$ 195,661	\$ 22,527
Adult Education Reserve	\$ 350,664	\$ 249,929	\$ 272,485	\$ 233,488	\$ 114,675	\$ 122,021
Energy Reserve	\$ 299,840	\$ 201,840	\$ 201,840	\$ 201,840	\$ 201,840	\$ -
Insurance Claims Reserve	\$ 4,264,261	\$ 3,984,386	\$ 4,408,786	\$ 1,862,840	\$ 2,490,645	\$ 1,084,808

Vacancy Savings	2016-2017	2017-2018	2018-2019	2019-2020
Budgeted	\$ 2,300,000	\$ 2,200,000	\$ 2,400,000	\$ 2,549,000
Actual	\$ 3,082,911	\$ 2,816,639	\$ 2,860,935	\$ 3,573,248

	Education Cost Sharing (ECS)	Alliance Grant	Priority School Grant	Total	Difference
2016-2017	\$ 7,886,287	\$ 2,824,882	\$ 2,415,201	\$ 13,126,370	\$ -
2017-2018	\$ 7,783,854	\$ 2,824,882	\$ 2,029,121	\$ 12,637,857	\$ (488,513)
2018-2019	\$ 8,108,437	\$ 3,249,448	\$ 2,014,494	\$ 13,372,379	\$ 734,522
2019-2020	\$ 7,978,877	\$ 4,384,040	\$ 2,027,773	\$ 14,390,690	\$ 1,018,311
2020-2021P	\$ 7,978,877	\$ 5,384,040	\$ 2,027,773	\$ 15,390,690	\$ 1,000,000

Budget

Projection Documents

2020-2021



Special Education

Enrollment Based Tuition Projection					
	2017-18	2018-19	2019-20	2020-21	5 Year Trend
SPS Enrollment	15,974	16,084	16,652	16,977	
<i>SPS Growth YoY</i>	-1.2%	0.7%	3.5%	2.0%	2.0%
Special Education Enrollment	2,161	2,299	2,457	2,616	
<i>Special Education Growth YoY</i>	2.2%	6.4%	6.9%	6.5%	6.5%
Out of District Students	223	236	249	262	
<i>OOD Growth Rate YoY</i>	-5.1%	5.8%	5.6%	5.1%	5.1%
<i>OOD as a % of Special Ed</i>	10.3%	10.3%	10.1%	10.0%	10.3%
Placements:	2017-18	2018-19	2019-20	2020-21	
District Placements	145	150	159	167	
Agency Placements	11	9	10	10	
Settlements	67	77	81	85	

	2019-20 Budget	2019-20 Projected	2020-21 Budget
Tuition Costs:			
District Placements	12,944,704	14,769,148	16,063,043
Agency Placements	805,214	731,101	795,151
Settlements	3,116,590	3,549,177	3,860,113
Other Tuition Expenses	451,134	509,800	554,463
	17,317,642	19,559,226	21,272,770

	2018-19	2019-20	2020-21
Average Costs:			
District Placement	85,982	93,034	96,290
Agency Placement	91,683	76,958	79,652
Settlement	51,029	43,817	45,351
Out of District Placement (weighted)	74,794	78,085	80,818

2020-21 Budget grossed up 3.5% for inflation

Dollar (\$) Based Tuition Projection					
	2017-18	2018-19	2019-20	2020-21	5 Year Trend
OOD Gross Tuition Cost	17,608,546	18,002,039	19,537,435	20,697,844	
<i>OOD Tuition Growth Rate YoY</i>	4.7%	2.2%	8.5%	5.9%	5.9%
OOD Placement Per Pupil Cost (unweighted)	78,962	76,280	78,385	79,024	
Excess Cost Grant	4,422,563	4,328,446	4,610,000	4,702,000	
<i>Excess Cost Grant as a % of Gross Tuition</i>	25.1%	24.0%	23.6%	22.7%	
IDEA sec 611	323,989	175,179	0	0	

Need Based Tuition Projection				
	2019-20 Count	2019-20 Cost	2020-21 Count	2020-21 Cost
District Placements	163	15,003,440	161	15,412,527
Agency Placements	11	807,834	10	857,288
Settlements	73	3,268,016	47	2,136,122
Other Tuition Expenses		509,800		554,463
Unknown District Placements Post 12/1	1	46,517		
Unknown Settlements post 12/1	10	438,170		
New Placement Allowance from Enrollment			16	1,325,469
Allowance for New Settlements			34	1,541,920
	258	20,073,777	268	21,827,789

Historical Special Education Trends

	2013-14*	2014-15*	2015-16*	2016-17	2017-18	2018-19	2019-20P	2020-21B	5 Year Trend
Total Budget Expenditures (ED001/EF5)	\$ 275,438,635	\$ 283,194,188	\$ 291,300,494	\$ 302,248,240	\$ 303,438,183	\$ 311,980,127	\$ 318,273,203	\$ 324,693,219	2.0%
		2.8%	2.9%	3.8%	0.4%	2.8%	2.0%	2.0%	2.0%
Total Overall SpEd Expenditures (ED001/EF5)	\$ 59,608,920	\$ 64,008,928	\$ 66,910,168	\$ 69,826,575	\$ 74,469,151	\$ 76,726,481	\$ 80,299,098	\$ 84,038,066	
SpEd as a % of Total Budget	21.6%	22.6%	23.0%	23.1%	24.5%	24.6%	25.2%	25.9%	
SpEd YoY Change		7.4%	4.5%	4.4%	6.6%	3.0%	4.7%	4.7%	4.7%
Total District Enrollment (Oct. 1)	16,069	16,149	16,046	16,172	15,974	16,084	16,652	16,977	
District Enrollment Growth Rate YoY		0.5%	-0.6%	0.8%	-1.2%	0.7%	3.5%	2.0%	2.0%
General Education Enrollment (Oct. 1)	14,291	14,305	14,093	14,058	13,813	13,785	14,195	14,361	
Special Education Enrollment (Oct. 1)	1,778	1,844	1,953	2,114	2,161	2,299	2,457	2,616	
SpEd Enrollment Growth Rate YoY		3.7%	5.9%	8.2%	2.2%	6.4%	6.9%	6.5%	6.5%
Stamford Public Schools ID Rate	11.1%	11.4%	12.2%	13.1%	13.5%	14.3%	14.8%	15.4%	
State of CT ID Rate	12.8%	13.3%	13.8%	14.3%	14.8%	15.4%			
OOD Gross Tuition Cost	\$ 12,351,201	\$ 14,825,874	\$ 15,223,458	\$ 16,814,907	\$ 17,608,546	\$ 18,002,039	\$ 19,537,435	\$ 20,697,844	
OOD Tuition Cost (ED001/EF5)	12,260,569	14,735,654	15,092,740	16,624,232	17,549,598	18,002,039	19,537,435	20,697,844	
OOD Tuition Growth Rate YoY		20.0%	2.7%	10.5%	4.7%	2.2%	8.5%	5.9%	5.9%
Total OOD Placements	203	214	214	235	223	236	249	262	
OOD Growth Rate YoY		5.4%	0.0%	9.8%	-5.1%	5.8%	5.6%	5.1%	5.1%
OOD Placement Per Pupil Cost (unweighted)	60,843	69,280	71,138	71,553	78,962	76,280	78,385	79,024	
# OOD Placements If No In District Programs	203	211	223	241	247	262	281	299	
OOD as a % of Total SpEd Enrollment	11.4%	11.6%	11.0%	11.1%	10.3%	10.3%	10.1%	10.0%	10.3%
Distict Placements	125	132	136	155	145	150	159	167	
Agency Placements	27	21	16	15	11	9	10	10	
Settlements	51	61	62	65	67	77	81	85	
Average Costs:									
Distict Placement						85,982	93,034	96,290	
Agency Placement						91,683	76,958	79,652	
Settlement						51,029	43,817	45,351	
Out of District Placement (weighted)						74,794	78,085	80,818	
Net Placements between 12/1 and End of year:									
Distict Placements					9	4	7		
Agency Placements					-	(1)	(1)		
Settlements					10	14	12		
Total					19	17	18		

	2013-14*	2014-15*	2015-16*	2016-17	2017-18	2018-19	2019-20P	2020-21B	5 Year Trend
Excess Cost Grant	\$ 4,445,657	\$ 4,350,752	\$ 4,767,064	\$ 4,285,984	\$ 4,422,563	\$ 4,328,446	\$ 4,610,000	\$ 4,702,000	
<i>Excess Cost Grant as a % of Gross Tuition</i>	36.0%	29.3%	31.3%	25.5%	25.1%	24.0%	23.6%	23.6%	
IDEA sec 611	0	273,731	346,321	201,270	323,989	175,179	0	0	
Medicaid	0	0	0	97,410	0	0	0	0	
Cost per InDistrict Sped Student	30,005	30,174	29,722	28,213	29,340	28,466	27,522	26,901	
Cost per Special Education Student	33,526	34,712	34,260	33,031	34,461	33,374	32,682	32,119	
Cost per General Education Student	15,102	15,322	15,922	16,533	16,576	17,066	16,765	16,758	
Contracted Services (Gross)	\$ 4,028,683	\$ 4,505,878	\$ 4,991,830	\$ 4,411,569	\$ 4,688,349	\$ 5,788,261	\$ 5,819,855	\$ 6,295,646	
<i>% Increase</i>		11.8%	10.8%	-11.6%	6.3%	21.4%	0.5%	8.2%	8.0%
<i>Contracted Services Per Pupil Cost</i>	\$ 2,266	\$ 2,444	\$ 2,556	\$ 2,087	\$ 2,170	\$ 2,518	\$ 2,369	\$ 2,406	\$ 2,406
Gen Ed Student	15,102	15,322	15,922	16,533	16,576	17,066	16,765	16,758	
Special Ed In District Student	30,005	30,174	29,722	28,213	29,340	28,466	27,522	26,901	
Special Ed Out of District Student (<i>unweighted</i>)	60,843	69,280	71,138	71,553	78,962	76,280	78,385	79,024	
SPS per Pupil Cost (Net Current Expenditures per Pupil)	\$ 16,740	\$ 17,139	\$ 17,424	\$ 18,045	\$ 18,591	\$ 18,934	\$ 19,271		
<i>Cost Factor</i>									
Gen Ed Student	1.0	1.0	1.0	1.0	1.0	1.0	1.0	1.0	
Special Ed In District Student	2.0	2.0	1.9	1.7	1.8	1.7	1.6	1.6	
Special Ed Out of District Student	4.0	4.5	4.5	4.3	4.8	4.5	4.7	4.7	

*For the 2013-14 thru 2016-17 school years counts were kept differently.

Health Care

**2020-21 BUDGET OF THE STAMFORD PUBLIC SCHOOLS
BUDGET HIGHLIGHTS - HEALTH INSURANCE**

	2018-19 Actual	2019-20 Budget**	2019-20 Budget	2019-20 Projection	2020-21 Budget SPP	2020-21 Bud- Self Ins
Teachers	1,298	1,314	1,308	1,308		
Administrators	46	47	45	45		
Security	31	31	31	31		
Paraeducators	310	313	313	313		
Retirees						
Subtotal Administered by BOE	1,685	1,705	1,697	1,697	1,709	1,709
City Allocation	215	215	215	215	215	215
Total Enrollment	1,900	1,920	1,912	1,912	1,924	1,924
Medical - Cigna/State Partnership Plan	-\$33,438	\$34,040,669				\$32,656,042
H.S.A. Contributions	\$0	\$0	\$0	\$0	\$0	\$0
Administrative Fees	\$33,671,733	\$0	\$34,087,324	\$34,210,806	\$37,038,802	\$912,639
Stop Loss	\$0	\$0	\$0	\$0	\$0	\$1,359,393
Dental - Cigna	(534)	\$2,419,668	\$2,364,882	\$2,419,668	\$2,465,532	\$2,173,795
Prescription Drugs	(270,186)	\$0	\$0	\$0	\$0	\$6,945,315
IBNR Reserve	\$0	\$0	\$0	\$0	\$0	\$0
Insurance buyouts	\$0	\$0	\$0	\$0	\$0	\$0
Life and LTD Insurance	235,790	\$271,070	\$271,070	\$251,932	\$271,070	\$271,070
HMO Premiums	\$0	\$0	\$0	\$0	\$0	\$0
Cross Charge from City	\$5,264,639	\$5,595,933	\$5,595,933	\$5,620,985	\$5,710,059	\$5,710,059
ACA Taxes and Fees	\$0	\$0	\$0	\$0	\$23,000	\$23,000
Other	\$119,371	\$145,000	\$145,000	\$145,000	\$145,000	\$145,000
Claims Reserve	(1,287,723)	(950,000)	(950,000)	(1,051,994)		
Total Gross Cost	\$37,699,652	\$41,522,340	\$41,514,209	\$41,596,397	\$45,653,463	\$52,904,313
Revenue Offsets	(9,162,397)	(9,808,327)	(9,806,719)	(9,888,907)	(10,231,624)	(10,938,879)
Total Net Cost	\$28,537,255	\$31,714,013	\$31,707,490	\$31,707,490	\$35,421,839	\$41,965,434
Premium Cost Sharing						
Retirees and Teacher Retirement Board		(\$6,302,518)	(\$6,806,719)	(\$6,765,059)	(\$7,107,776)	(\$7,815,051)
Grant Offset		(\$2,859,879)	(\$3,000,000)	(\$3,123,848)	(\$3,123,848)	(\$3,123,828)
Claims Reserve						

****= Retiree Claims, Fees and
Payments were moved to the 231
OPEB account**

**2020-21 BUDGET OF THE STAMFORD PUBLIC SCHOOLS
BUDGET HIGHLIGHTS - HEALTH INSURANCE**

	2018-19 Actual	2019-20 Budget**	2019-20 Budget	2019-20 Projection	2020-21 Budget SPP	2020-21 Bud- Self Ins
Teachers	1,298	1,314	1,308	1,308		
Administrators	46	47	45	45		
Security	31	31	31	31		
Paraeducators	310	313	313	313		
Retirees						
Subtotal Administered by BOE	1,685	1,705	1,697	1,697	1,709	1,709
City Allocation	215	215	215	215	215	215
Total Enrollment	1,900	1,920	1,912	1,912	1,924	1,924
Medical - Cigna/State Partnership Plan	-\$33,438	\$34,040,669				\$32,656,042
H.S.A. Contributions	\$0	\$0	\$0	\$0	\$0	\$0
Administrative Fees	\$33,671,733	\$0	\$34,087,324	\$34,210,806	\$38,256,039	\$912,639
Stop Loss	\$0	\$0	\$0	\$0	\$0	\$1,359,393
Dental - Cigna	(534)	\$2,419,668	\$2,364,882	\$2,419,668	\$2,465,532	\$2,173,795
Prescription Drugs	(270,186)	\$0	\$0	\$0	\$0	\$6,945,315
IBNR Reserve	\$0	\$0	\$0	\$0	\$0	\$0
Insurance buyouts	\$0	\$0	\$0	\$0	\$0	\$0
Life and LTD Insurance	235,790	\$271,070	\$271,070	\$251,932	\$271,070	\$271,070
HMO Premiums	\$0	\$0	\$0	\$0	\$0	\$0
Cross Charge from City	\$5,264,639	\$5,595,933	\$5,595,933	\$5,620,985	\$5,710,059	\$5,710,059
ACA Taxes and Fees	\$0	\$0	\$0	\$0	\$23,000	\$23,000
Other	\$119,371	\$145,000	\$145,000	\$145,000	\$145,000	\$145,000
Claims Reserve	(1,287,723)	(950,000)	(950,000)	(1,051,994)		
Total Gross Cost	\$37,699,652	\$41,522,340	\$41,514,209	\$41,596,397	\$46,870,700	\$52,904,313
Revenue Offsets	(9,162,397)	(9,808,327)	(9,806,719)	(9,888,907)	(10,450,679)	(10,970,519)
Total Net Cost	\$28,537,255	\$31,714,013	\$31,707,490	\$31,707,490	\$36,420,022	\$41,933,794
Premium Cost Sharing						
Retirees and Teacher Retirement Board		(\$6,302,518)	(\$6,806,719)	(\$6,765,059)	(\$7,326,831)	(\$7,846,691)
Grant Offset						
Claims Reserve		(\$2,859,879)	(\$3,000,000)	(\$3,123,848)	(\$3,123,848)	(\$3,123,828)

****= Retiree Claims, Fees and
Payments were moved to the 231
OPEB account**

Electricity

<u>School</u>	<u>FY '18-19 Annual kWh</u>	<u>FY '18-19 Annual Charge</u>	<u>FY '18-19 Rate/kWh</u>	<u>FY '19-20 (4mo) Rate/kWh</u>	<u>FY '19-20 Projection</u>	<u>FY '19-20 Budget</u>	<u>FY '20-21 Budget</u>
Westhill	3,556,224	\$ 572,964	0.161	0.156	\$ 554,771	\$ 494,816	\$ 554,771
Stamford High	3,145,680	\$ 465,958	0.148	0.151	\$ 474,998	\$ 399,310	\$ 474,998
AITE	1,463,040	\$ 247,817	0.169	0.15	\$ 219,456	\$ 221,940	\$ 219,456
Scofield	1,259,388	\$ 235,088	0.187	0.166	\$ 209,058	\$ 181,008	\$ 209,058
Rogers	1,230,142	\$ 241,235	0.196	0.172	\$ 211,584	\$ 217,574	\$ 211,584
Rippowam	956,033	\$ 144,791	0.151	0.172	\$ 164,438	\$ 108,241	\$ 164,438
Cloonan	928,320	\$ 135,811	0.146	0.151	\$ 140,176	\$ 108,241	\$ 140,176
Stillmeadow	755,400	\$ 143,781	0.190	0.169	\$ 127,663	\$ 112,789	\$ 127,663
Westover	718,560	\$ 150,667	0.210		\$ 35,694	\$ 135,529	\$ 158,003
Toquam	700,200	\$ 128,165	0.183	0.179	\$ 125,336	\$ 85,501	\$ 125,336
Stark	618,600	\$ 140,886	0.228	0.176	\$ 108,874	\$ 126,433	\$ 108,874
Hart	617,856	\$ 118,234	0.191	0.172	\$ 106,271	\$ 112,788	\$ 106,271
Turn of River	594,720	\$ 87,907	0.148	0.154	\$ 91,587	\$ 71,858	\$ 91,587
Davenport	558,000	\$ 105,899	0.190	0.186	\$ 103,788	\$ 99,145	\$ 103,788
Springdale	547,200	\$ 110,064	0.201	0.169	\$ 92,477	\$ 99,145	\$ 92,477
Northeast	488,400	\$ 85,772	0.176	0.18	\$ 87,912	\$ 76,406	\$ 87,912
Newfield	375,000	\$ 76,273	0.203	0.202	\$ 75,750	\$ 73,677	\$ 75,750
Roxbury Main	328,960	\$ 58,264	0.177	0.178	\$ 58,555	\$ 62,762	\$ 58,555
KT Murphy	304,960	\$ 63,110	0.207	0.189	\$ 57,637	\$ 58,214	\$ 57,637
Dolan	284,100	\$ 54,421	0.192	0.172	\$ 48,865	\$ 40,022	\$ 48,865
Strawberry Hill	238,400	\$ 44,063	0.185	0.2	\$ 110,592	\$ 67,310	\$ 110,592
Roxbury Portable	188,560	\$ 29,235	0.155	0.16	\$ 30,170	\$	\$ 30,170
43 (all district)						\$ 33,655	
Subtotals:	19,857,743	\$ 3,440,405	0.173		\$ 3,235,651	\$ 2,986,364	\$ 3,357,961
Misc. Accts					\$ 70,000		\$ 70,000
Total:					\$ 3,305,651	\$	\$ 3,427,961

Westover: 7/15/19-10/11/19 \$35,694, then no more charges in FY '19-20, budget back to 100% for FY '20-21

New Strawberry Hill: 9/17/19-10/16/19, 46,080kWh, \$10,259, current budget \$67,310

Budget for FY'20-21 46,080 x 12 = 552,960kWh

Miscellaneous accounts: Boyle Stadium (\$33K), Old Agriscience (\$15K), Northeast Annex (\$6K), Street Lts (\$6K), fire pumps (\$7K),

Hart Streetscape (\$3K), totals approximately \$70K

Enrollment

Enrollment Projections by School and Grade, 2020-2021
Regular Ed, Special Ed, EL and Total

Davenport	Reg	SpEd	EL	Total
PreK	10	2	2	14
K	85	10	8	103
1	88	10	8	106
2	89	9	7	105
3	76	6	9	91
4	63	15	22	100
5	83	7	13	103
Total	494	59	69	622

K.T. Murphy	Reg	SpEd	EL	Total
PreK	12	2	2	16
K	64	6	10	80
1	63	6	12	81
2	53	3	16	72
3	49	9	17	75
4	59	9	12	80
5	52	10	11	73
Total	352	45	80	477

Hart	Reg	SpEd	EL	Total
K	85	8	10	103
1	86	8	10	104
2	82	8	9	99
3	65	11	16	92
4	63	6	23	92
5	81	15	9	105
Total	462	56	77	595

Newfield	Reg	SpEd	EL	Total
K	80	6	9	95
1	83	6	9	98
2	60	11	19	90
3	57	8	20	85
4	67	11	20	98
5	53	18	16	87
Total	400	60	93	553

Toquam	Reg	SpEd	EL	Total
K	85	11	16	112
1	93	11	16	120
2	84	11	19	114
3	76	11	30	117
4	42	12	41	95
5	56	14	31	101
Total	436	70	153	659

Strawberry Hill	Reg	SpEd	EL	Total
K	102	8	--	110
1	102	8	--	110
2	96	7	--	103
3	90	4	6	100
4	86	13	1	100
5	83	12	4	99
Total	559	52	11	622

Northeast	Reg	SpEd	EL	Total
K	88	11	12	111
1	89	11	12	112
2	75	13	13	101
3	73	16	23	112
4	63	10	31	104
5	69	18	22	109
Total	457	79	113	649

Springdale	Reg	SpEd	EL	Total
K	74	11	10	95
1	77	11	10	98
2	69	6	15	90
3	71	12	21	104
4	45	8	26	79
5	67	10	15	92
Total	403	58	97	558

Rogers	Reg	SpEd	EL	Total
K	85	6	2	93
1	86	6	2	94
2	84	5	2	91
3	81	9	4	94
4	79	8	7	94
5	68	14	8	90
Total	483	48	25	556

Stark	Reg	SpEd	EL	Total
K	80	7	8	95
1	75	7	8	90
2	84	10	10	104
3	76	9	18	103
4	70	7	17	94
5	66	11	12	89
Total	451	51	73	575

Roxbury	Reg	SpEd	EL	Total
PreK	10	1	2	13
K	68	11	21	100
1	78	11	21	110
2	63	8	13	84
3	69	14	11	94
4	48	25	24	97
5	71	19	18	108
Total	407	89	110	606

Stillmeadow	Reg	SpEd	EL	Total
K	84	10	10	104
1	106	10	10	126
2	79	11	8	98
3	75	10	16	101
4	66	23	27	116
5	46	21	24	91
Total	456	85	95	636

Westover	Reg	SpEd	EL	Total
K	111	6	3	120
1	81	6	3	90
2	84	8	10	102
3	80	13	8	101
4	87	7	8	102
5	82	14	9	105
Total	525	54	41	620

Cloonan	Reg	SpEd	EL	Total
6	179	38	34	251
7	159	38	34	231
8	165	44	36	245
Total	503	120	104	727

Rogers	Reg	SpEd	EL	Total
6	79	14	5	98
7	68	14	5	87
8	95	9	3	107
Total	242	37	13	292

Dolan	Reg	SpEd	EL	Total
6	166	35	25	226
7	146	35	25	206
8	158	34	28	220
Total	470	104	78	652

Scofield	Reg	SpEd	EL	Total
6	187	15	20	222
7	189	15	20	224
8	204	13	16	233
Total	580	43	56	679

Rippowam	Reg	SpEd	EL	Total
6	181	48	38	267
7	187	48	38	273
8	195	49	46	290
18	563	145	122	830

Turn of River	Reg	SpEd	EL	Total
6	152	36	33	221
7	159	36	33	228
8	162	32	46	240
Total	473	104	112	689

Stamford High	Reg	SpEd	EL	Total
9	351	75	135	561
10	330	75	135	540
11	321	45	72	438
12	296	54	61	411
Total	1298	249	403	1950

Westhill High	Reg	SpEd	EL	Total
9	448	81	178	707
10	425	81	178	684
11	347	76	118	541
12	364	59	97	520
Total	1584	297	571	2452

AITE	Reg	SpEd	EL	Total
9	138	28	7	173
10	130	28	7	165
11	141	17	--	158
12	142	13	1	156
Total	551	86	15	652

Anchor	Reg	SpEd	EL	Total
6	5	7		12
7	5	7		12
8	5	7		12
9	8	10	3	21
10	8	10	3	21
11	7	10	4	21
12	10	9	2	21
Total	48	60	12	120



Stamford Public Schools

EXCELLENCE IS THE POINT.

Stamford Public Schools 2020-2021 Proposed Budget

Dr. Tamu Lucero



March 10, 2020



**Stamford Public Schools
2020-2021 Budget
Latest Estimate 2/25/2020**

Object Code	2/13/2020	BOE Approved Budget	\$ Change
202	Health Insurance	Reduce Health incr from 12% to 6.5%	(\$1,676,000)
230	Pension	Revised amnt from actuary	\$196,000
629	Bus Fuel	Lock in at better price \$1.93/gallon vs \$2.20	(\$115,400)
231	OPEB	Revision from Actuary of \$2,577k vs \$4,049k budget	(\$1,472,392)
260	Worker's Comp	Revised by OPM from \$2,208k to 2,119k	(\$88,465)
520	Risk Mgt Ins	Revised by OPM from \$1,676k to \$1,479k	(\$196,696)



Major Budget Impact

Transportation
Facilities
Health Care
Special Education



Transportation

\$1,917,509

- 7.5% yearly increase
- 5 additional buses
 - 3 SPED and 2 increased enrollment



Facilities

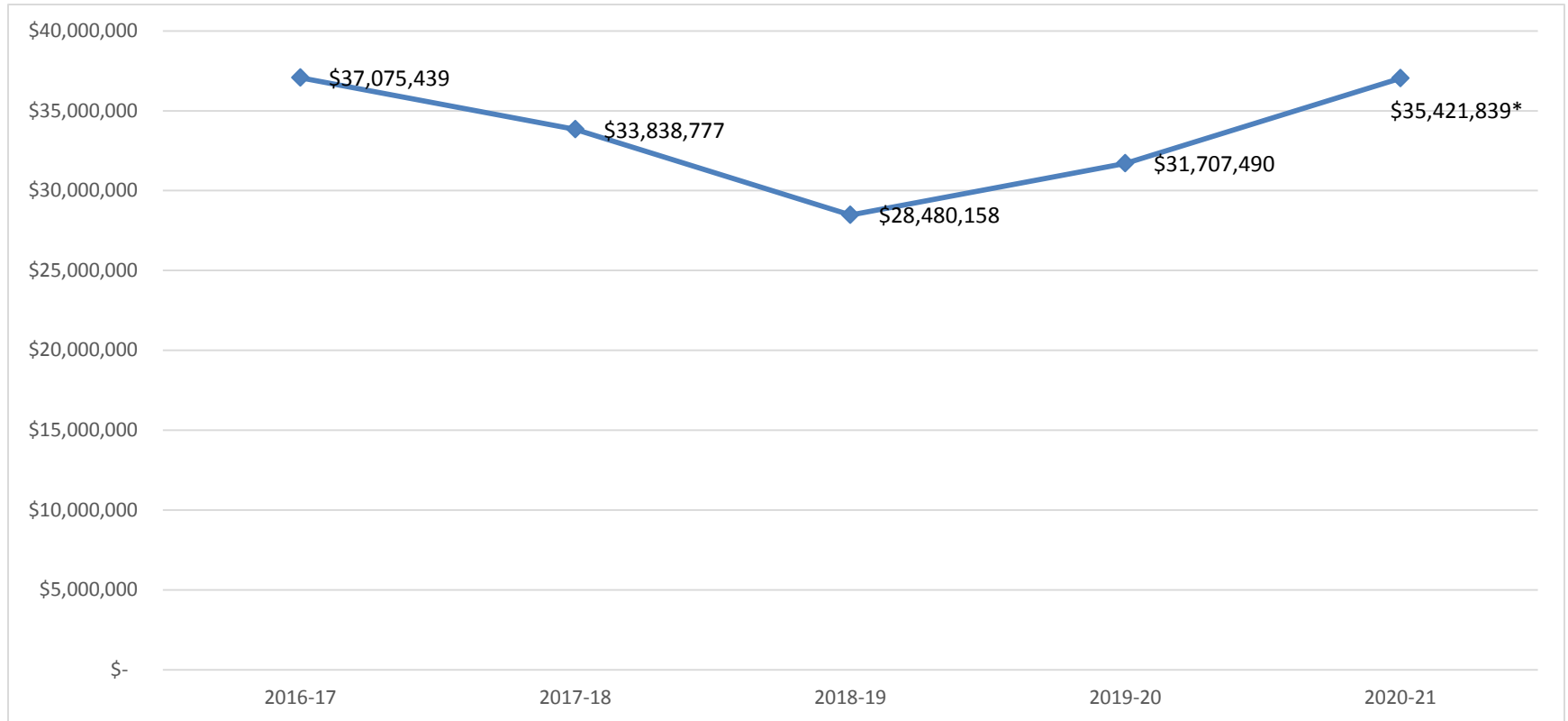
\$3,332,589

- Energy cost: Electricity
- Repair and maintenance: Preventative maintenance and code compliance contracts
- Construction services – 37% increase
- Playground repairs
- Part-time custodian contract



Health Care

\$3,714,349



*Includes updated projection.



Health Care *

**State Partnership Plan
(SPP)**

Self-insured

\$35,421,839

\$41,350,302

* Source – Gallagher Benefit Services



Special Education

\$6,861,000

- Out-of-district tuition
- 6 additional in-district programs
- Decrease in Medicaid
- IDEA funding is flat
- SPED FTEs
- Contracted services



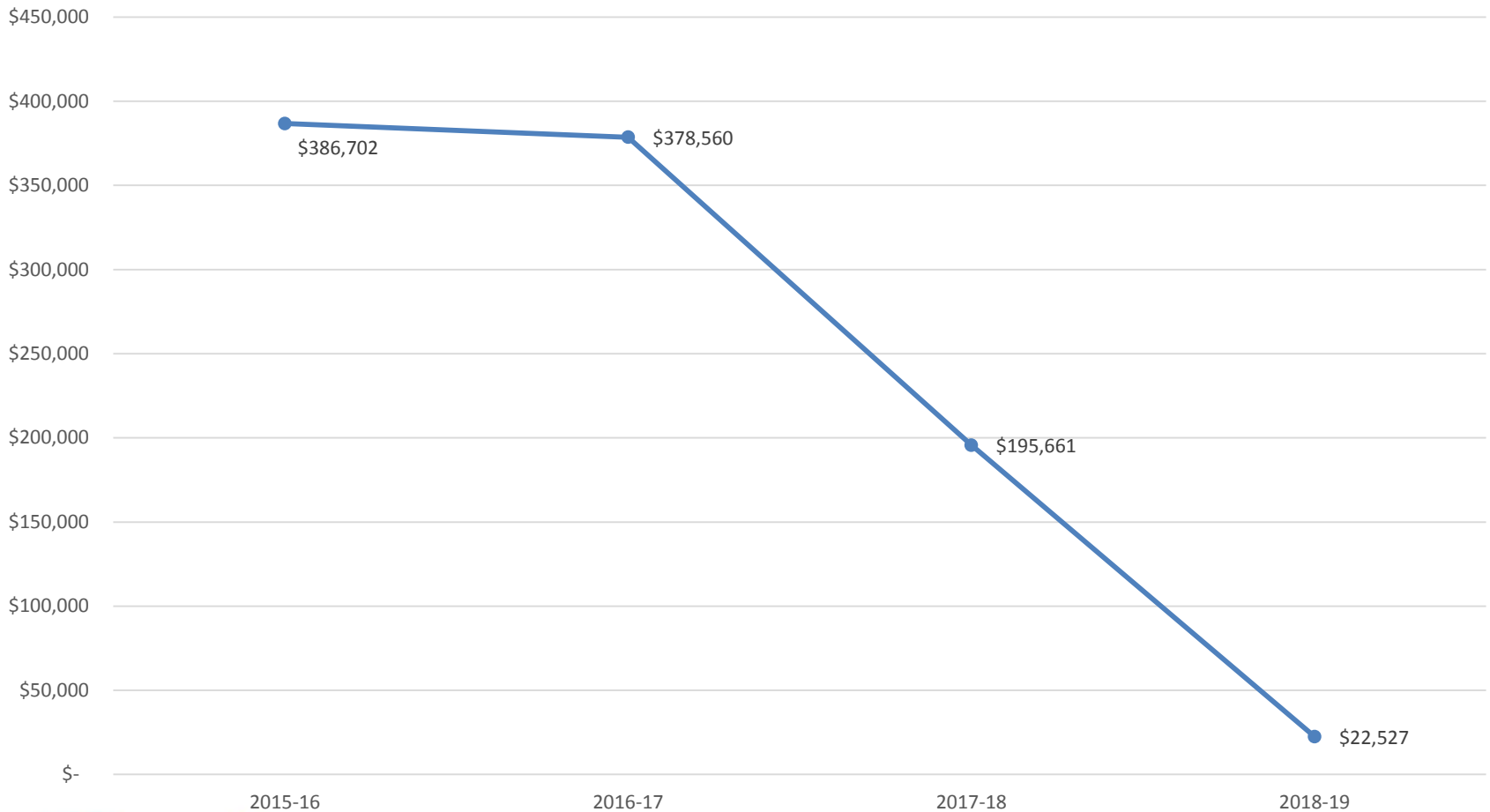
Other Sources Of Revenue

- Building-use fund
- Food service: Lunch fund
- Adult Education Reserve
- Energy Reserve
- Health Insurance Claims: Reserve



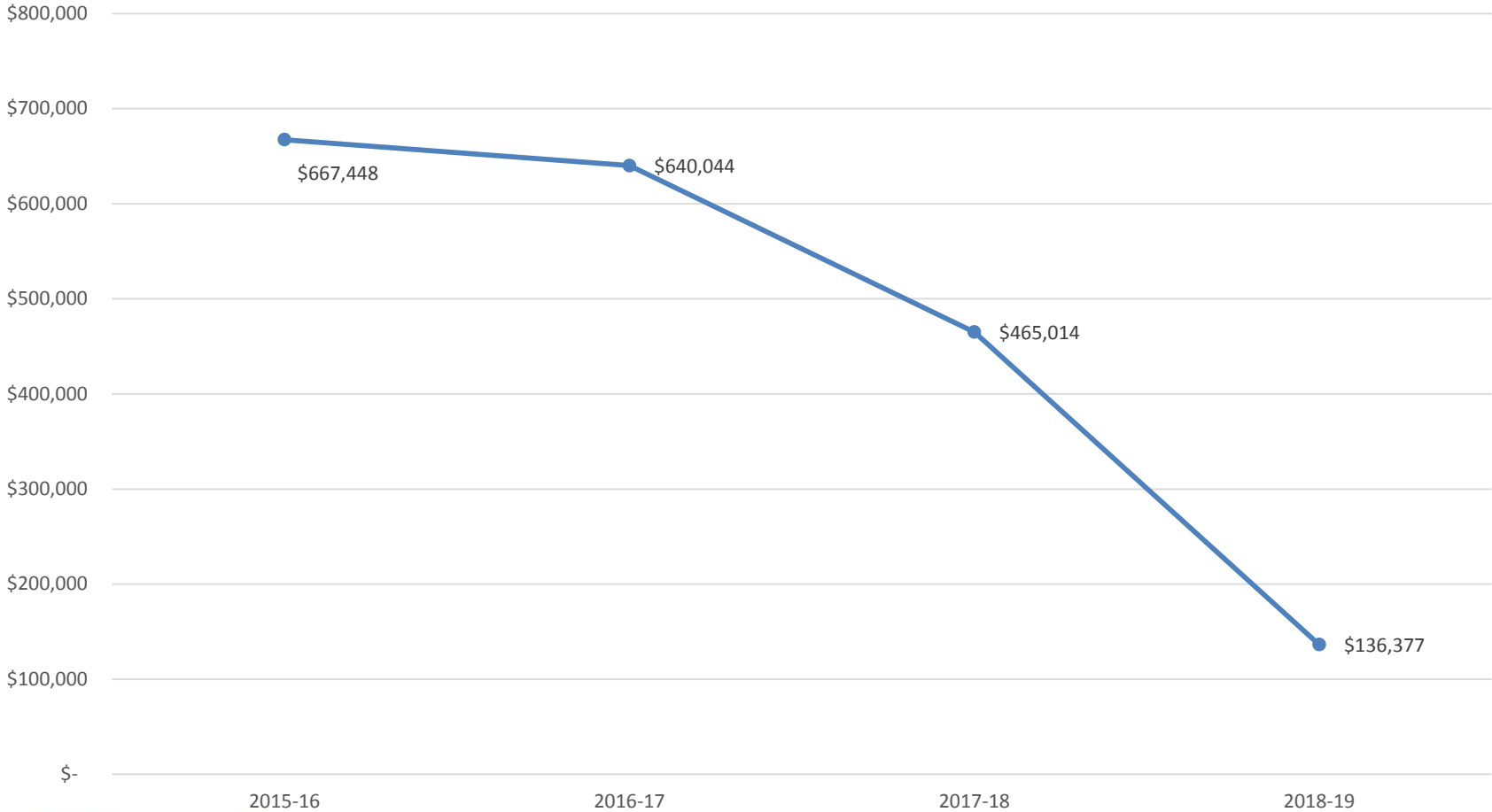
Building-Use Fund

(year-end balances)



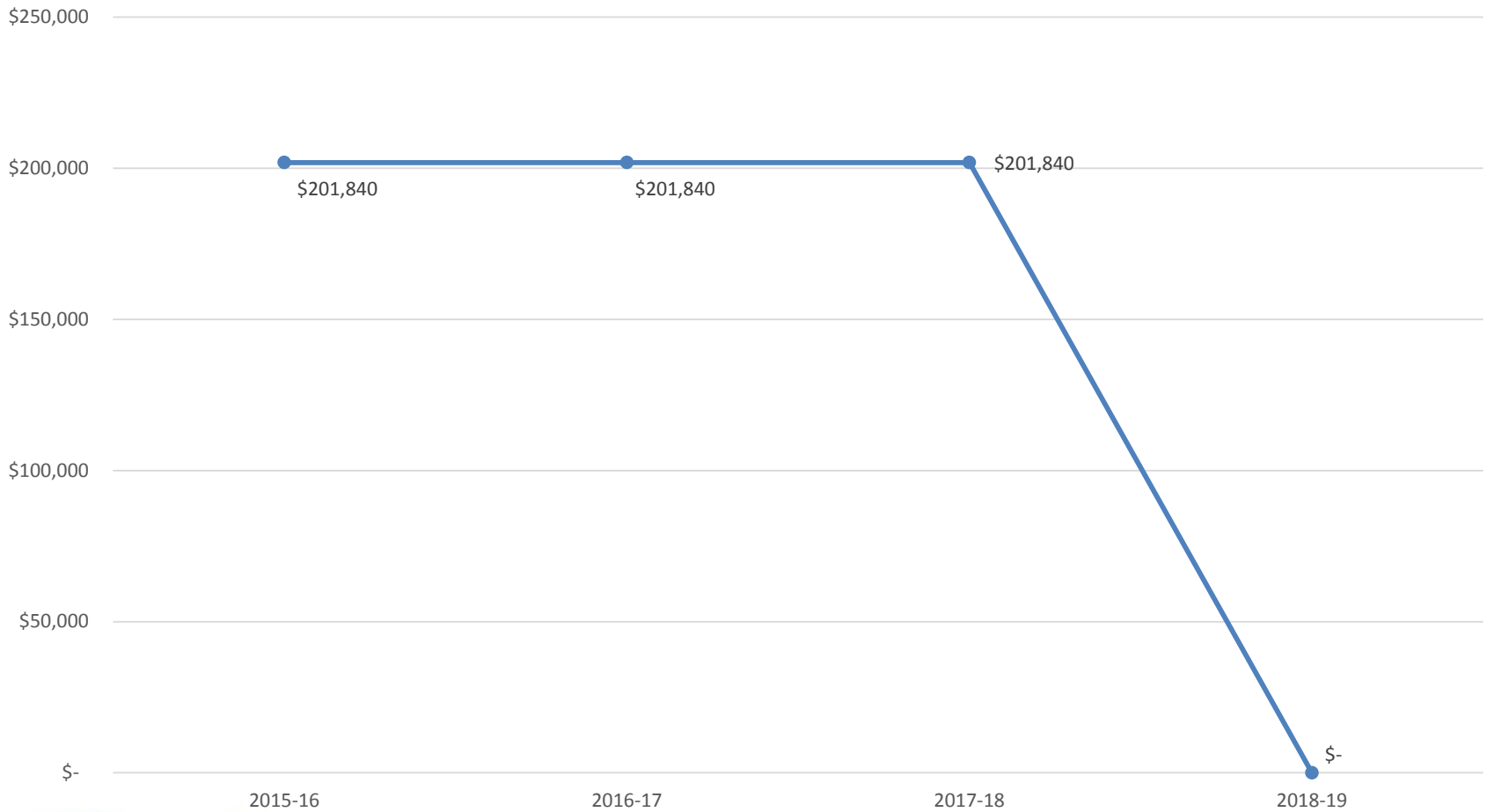
Food Service: Lunch Fund

(year-end balances)



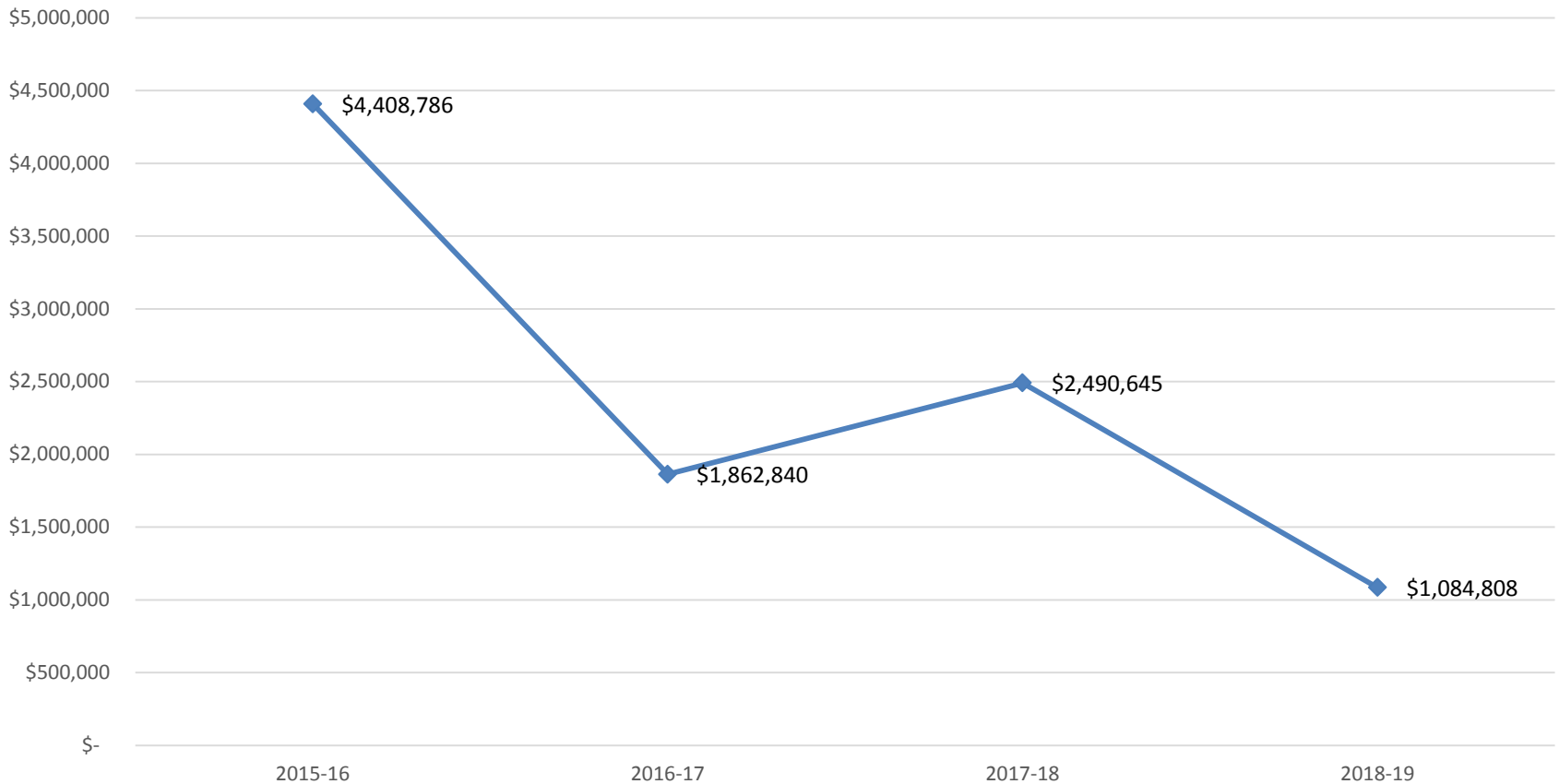
Energy Reserve

(year end balance)

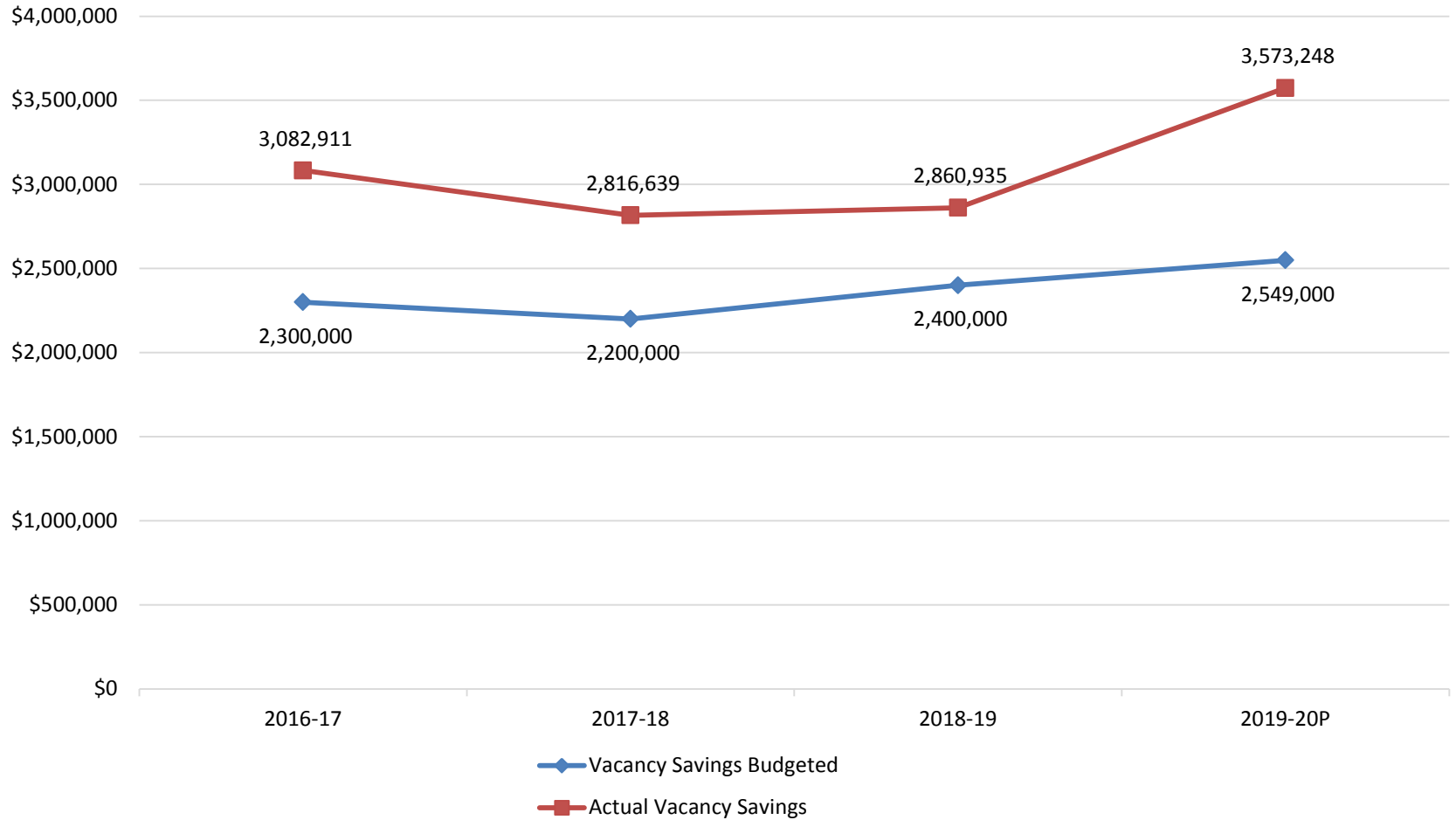


Health Insurance Claims: Reserve

(year-end balances)



Vacancy Savings



New Considerations

- Proposed reductions/reallocations
- Grants



Proposed Reduction/Reallocations

- Special Education: \$294,000
- Central Office reallocations: \$385,000
- Instructional Paras: \$1,125,000

Total: \$1,804,000



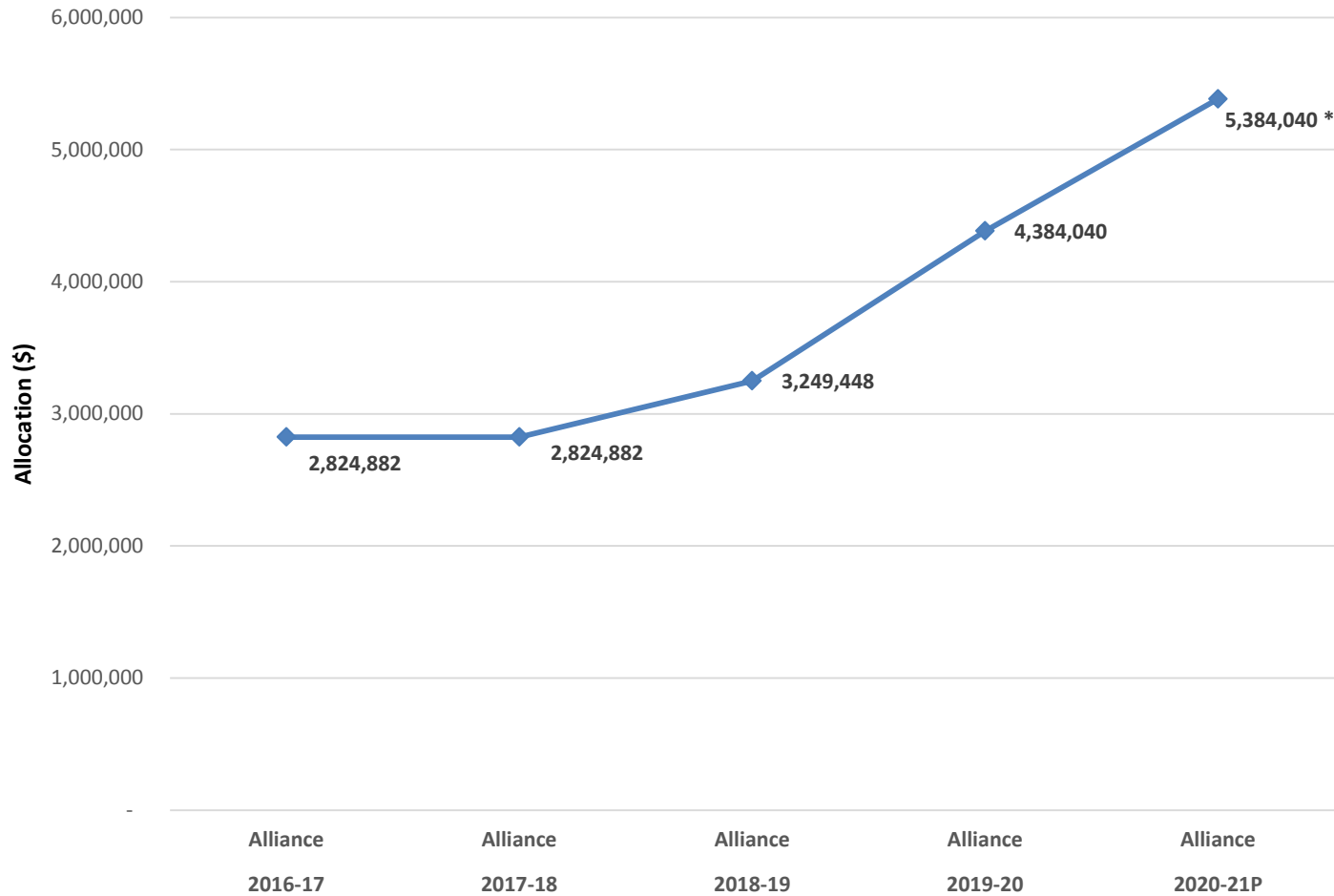
Alliance Grant

As part of the 2020-2021 budget process, we will consider the anticipated \$1,000,000 Alliance Funds, as well as assessment of current grant-funded initiatives.

Total: \$1,147,898



Alliance Grant Allocation



*Predicted allocation due to ECS formula change

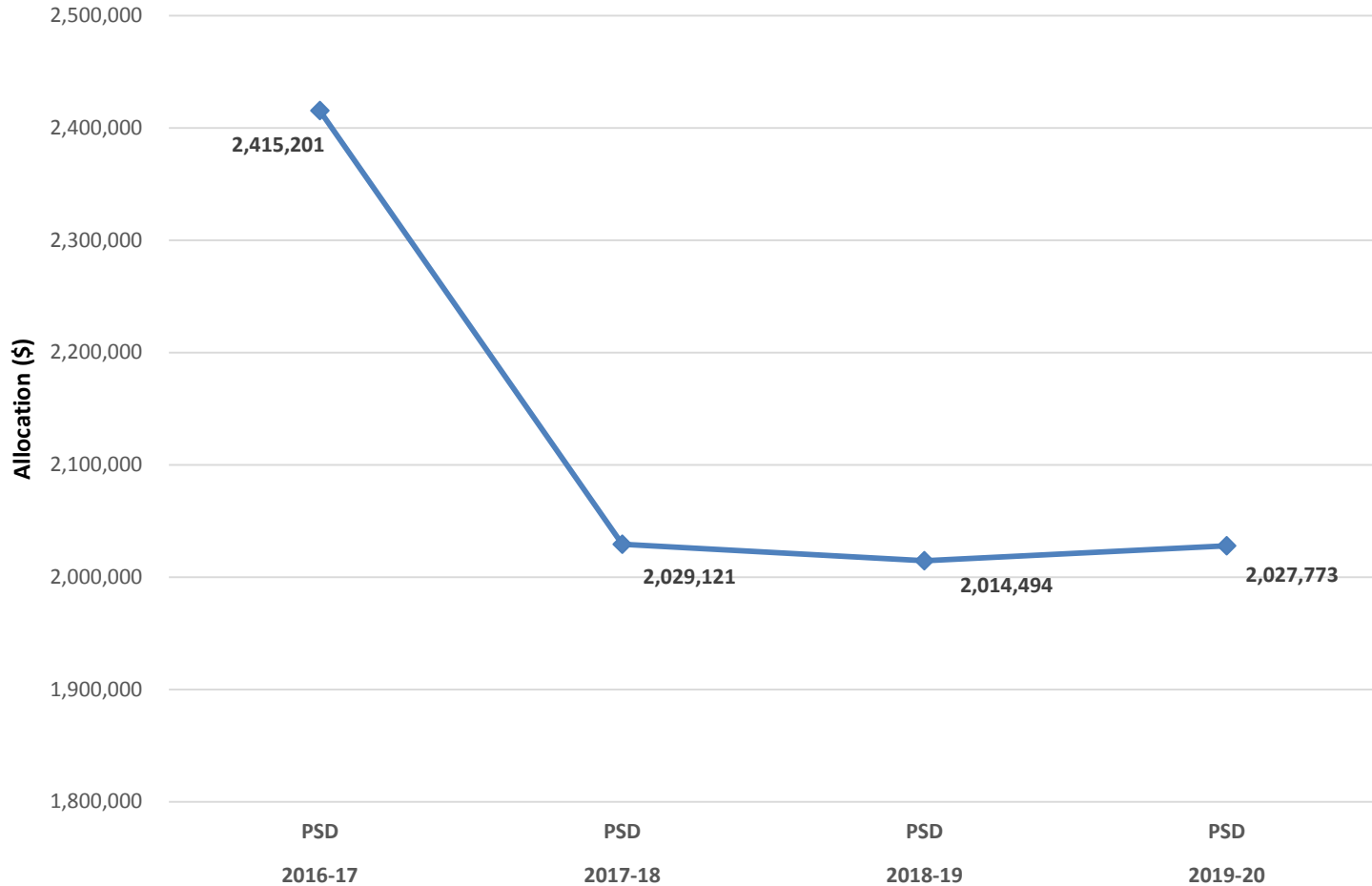


Flat or Declining Grants

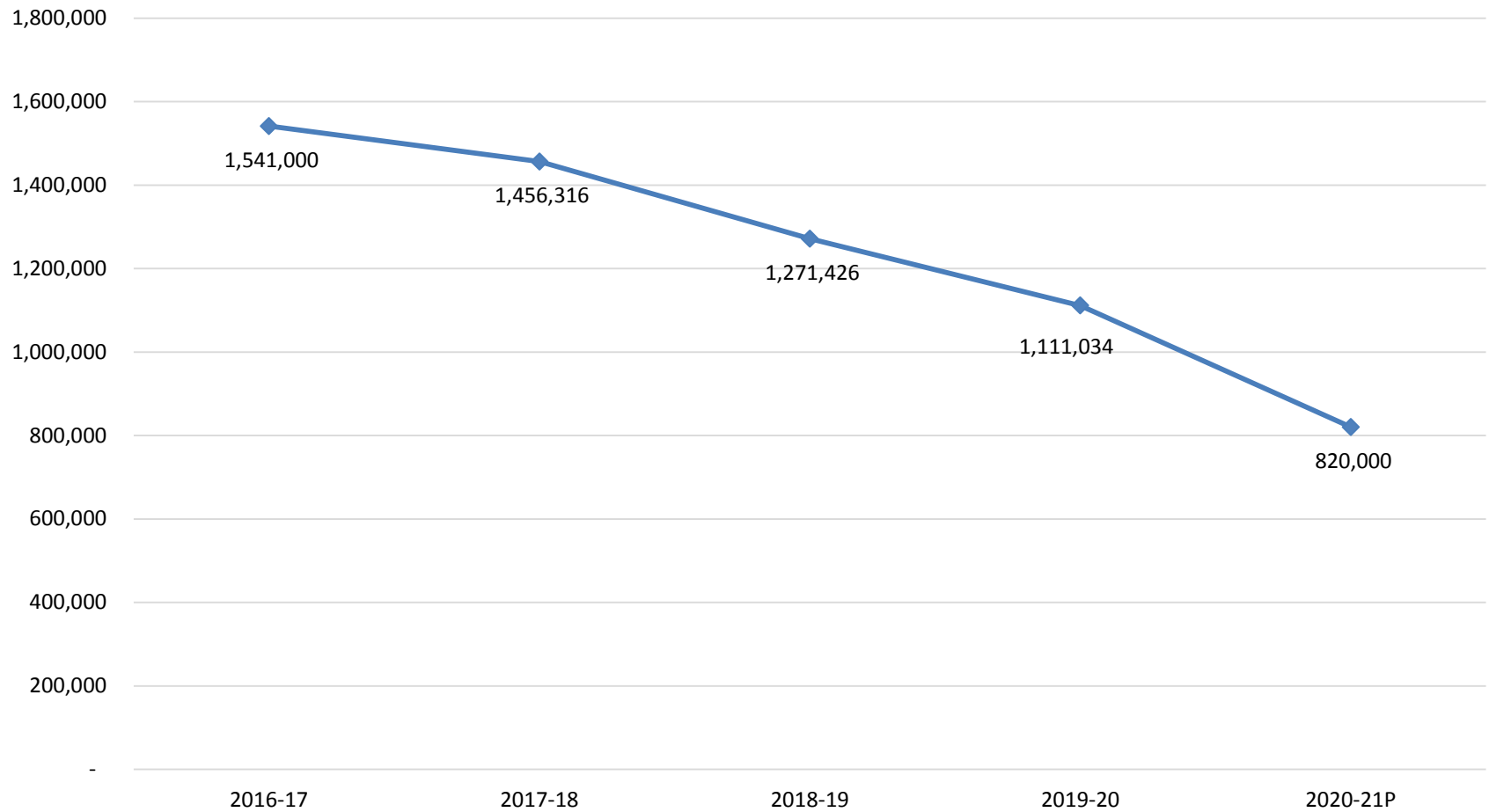
- Priority School District (PSD)
- Medicaid
- IDEA 611



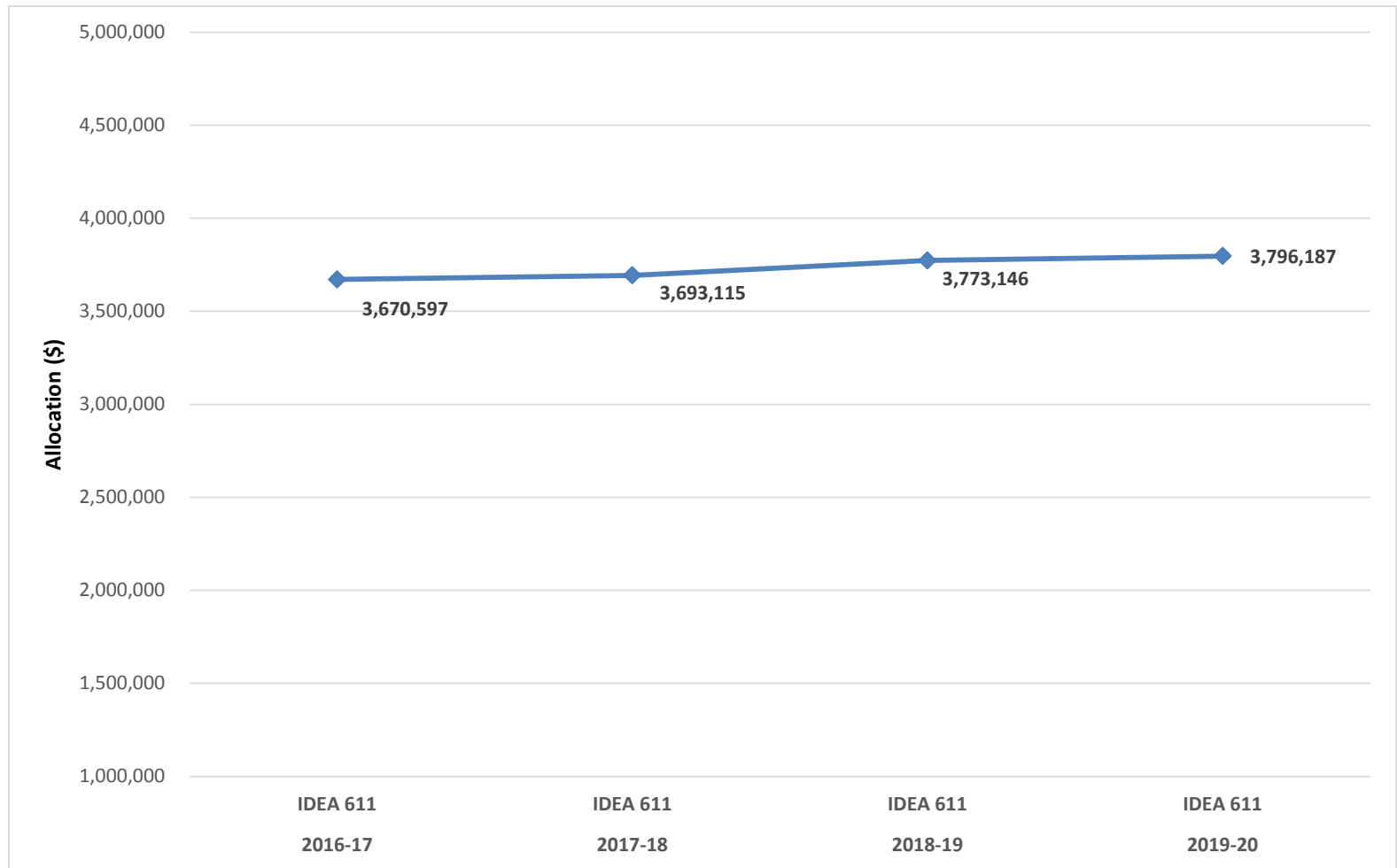
Priority School District



Medicaid Revenue



IDEA 611



Superintendent's Requested Budget \$301,539,924 or 6.52% increase over the 2019-2020 budget

