	No. Issue	Action Description	Impact	Status	Schedule
1	Sludge dryer had an explosion on 8/1/19 that resulted in damage to the dryer equipment and building. Currently hauling sludge cake at additional cost until dryer can be repaired and put back in service.	Need to replace damaged dryer equipment and building window, doors, skylights and masonry damaged by explosion.	Cost of repairs is estimated to be as high as \$10 million and will take at least 9 months to complete. Most costs to be paid by insurance.	Andritz submitted shop drawings for replacement equipment on 11/15. BR Welding completing demolition of damaged equipment and building windows, doors and masonry.	BR Welding to complete the demolition by early December. Andritz to submit design of safety upgrades by 12/7. Tighe & Bond to prepare specifications and drawings of the dryer repairs by 3/25 for bid by general contractors. Complete the repairs by mid-August.
2	UV System Performance and Permit Exceedances	Install temporary liquid chlorine disinfection and dechlorination to provide effluent disinfection if the UV system malfunctions.	Regulatory and Operations	A loose connection that caused UV exceedance on 9/3/19 has been fixed. No exceedances since.	Construction of two (2) new UV channels to be completed by June 2020 as part of the Preliminary, Secondary and Disinfection Treatment Improvements.
3	Odor Control	Minimize odors off site at treatment plant	Operations	All odor control scrubbers are in service. Sludge trailers have increased odors onsite.	Replace the media in odor control scrubber for the sludge dryer this winter/spring while the dryer is out of service for repairs.
4	Extreme wet weather - high flow discharge and permit exceedance on 5/1/14	Perform an Infiltration and Inflow (I/I) Study to identify and remove extraneous flows caused by rainfall and high groundwater	Regulatory and Operations	Phase I SSES (CCTV, smoke testing) and Pilot Area Sewer Rehabilitation has been completed. Phase II SSES completed.	CDM Smith has completing the design of sewer and MH rehabilitation identified by Phase I SSES. Phase 1A sewer rehabilitation to be bid for construction. Report for the Phase II SSES to be submitted to CTDEEP.
5	Reduce energy costs	Evaluate and implement energy conservation measures (ECM)	Operations and Financial	Energy Resources to install interior LED lighting in Administration, Operations, Sludge Processing and Chemical Building this fall.	Have applied to Eversource for larger energy rebates (as % of installation cost) by combining with other energy saving measures in UV system upgrade.

## Stamford WPCA Top Issues (11-18-19)

6	Personnel Safety	Comply with requirements for arc flash protection.	Operations	Dyke Lane PS electrical upgrade project has been completed.	Issued RFP and received three bids on 11/14 for performing the electrical preventive maintenance (EPM).
7	Sludge dryer before explosion was operating close to its capacity and there are limited options for disposal of sludge cake due to incinerators operating at their capacity and landfills that are closing, or won't accept sludge cake.	SWPCA needs to evaluate its future options for sludge processing and disposal and develop a long term Sludge Management Plan.	Operations	Have met with consulting engineers who are interested in performing the work to help identify options to be considered.	RFQ to prepare a Sludge Management Plan was advertised on 11/7 with qualifications due on 12/19.
8	WPCF evaluations and improvements	Study, design, and construct WPCF improvements to replace aged equipment and increase operations and energy efficiency.	Regulatory and Operations	C H Nickerson has begun construction of the two (2) new UV channels and is working in the bioreactors.	Two (2) new UV channels to be completed by June 2020. Work on RSPS to begin in spring. Overall construction to be complete by June 2021.
9	Perna Lane Area is in need of sanitary sewers due to failing septic systems.	Evaluate cost effective options for providing sanitary sewers to the Perna Lane Area that avoid deep sewers (in rock) in High Ridge Road.	Operations	Tighe & Bond has completed the evaluation of alternatives for sewering the Perna Lane Area, including gravity sewers, low pressure sewers and multiple pump stations. Presented alternatives to Technical Committee on 11/13.	Tighe & Bond will present the alternatives to the residents in the Perna Lane Area at a public meeting to be held in early December.
10	Have a number of open positions that are affecting adequate treatment plant staffing for 24/7 operation.	Fill open positions for Plant Supervisor and Shift Foremen (2).	Regulatory and Operations	Filled one open shift foreman position by promoting a Class III operator.	Greg Chartier, an HR consultant, has been retained to assist in addressing personnel issues and filling the open positions.