## CITY OF STAMFORD E Gaynor Brennan Golf Course

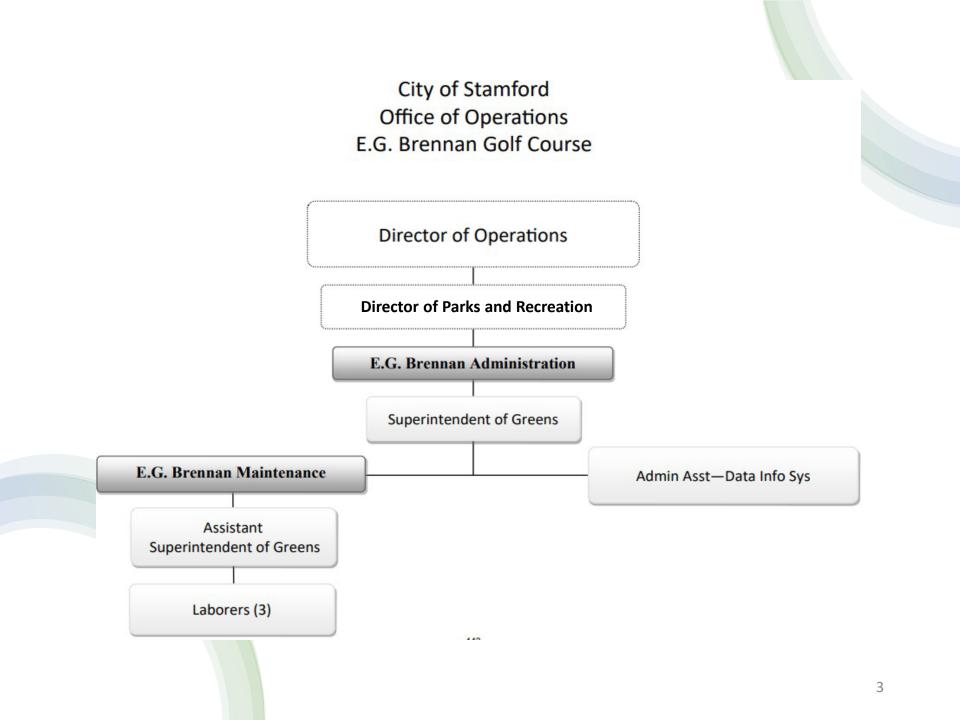
Hidalgo Nagashima, CGCS Superintendent of Greens March 1, 2023





## **Department Introduction & Brief History**

 The Mission of E. Gaynor Brennan Municipal Golf Course is to provide the residents of Stamford and neighboring areas a preeminent public golf course.
E. Gaynor Brennan is an 18 Hole Golf Course with a practice chipping/putting green, a full-service restaurant and clubhouse containing a golf simulator, lockers and golf shop. Amidst a competitive market for public golf the aim is for continually improving course conditions while being both fiscally responsible and environmentally mindful.



# Current Staff

#### Superintendent of Greens

Responsible for all facets of golf course maintenance including planning, budgeting, and implementing maintenance programs

#### Assistant Superintendent of Greens

Responsible for in the field supervision, monitoring of turf conditions and equipment, supervision of full time and seasonal staff

#### Administrative Assistant/Data Analyst

Tracks and maintains monthly/yearly rounds of play and cart rentals Processes Requisitions and payments for vendors, on boards Seasonal employees and assists with payroll

#### 3 Full Time Laborers

Performs tasks as directed for all outdoor work

#### **4** Seasonal Laborers

Performs tasks as directed for all outdoor work

#### **6** Seasonal Rangers

On course enforcement for play rules

# Major changes



- E. Gaynor Brennan Municipal Golf Course will be upgrading our Irrigation System in the upcoming years. This will improve the course aesthetic appeal, maximize water delivery system, reduce waste, minimize repairs of our current system while saving labor.
- E. Gaynor Brennan Municipal Golf Course keeps a lean number staff employees to reduce the cost of labor. We purchase products on an as needed basis to keep minimum on hand. We utilize competitive bids and state contract pricing to get the best price for products and services.



What are the most significant accomplishments made & challenges faced by the department in the last FY 2021-2022.

- As more recreation options are available, we have maintained our customer base established during the peak of COVID.
- The golf course has increased the tee time interval to 10 minutes resulting in faster pace of play and increased player satisfaction.
- Coordinating maintenance crew start times with first tee times to maximize efficiency out on the course.





## FY 2023-2024 Goals

#### What are your department goals and plans for 2023-2024

What is the Department's/Program's budget? (highlight changes)

List goals and	Describe in detail	What are the	How will you	Budget highlights
priorities for your	the plan to achieve	obstacles to	measure your	
department	them	attaining your goals?	success?	



## Achievement Plan of Goals & Priorities



- Meet targeted rounds
- Provide excellent customer service
- Provide consistent golf course conditions
- Stay within budget

By creating an appropriate fee structure that meets revenue goals and to give the golf community the best value for the cost.

By being fiscally responsible:

- Sound purchasing practices
- Labor efficiency
- Attracting and hiring the best candidates



### Obstacle Resolution to Obtain Department Goals



- Weather
- Competition
- Supply chain cost
- Utility cost
- Labor shortage



### Measurement of Success



- Golf Rounds
- Customer comments
- Social media
- Retainage of customers



## Budget Highlights

FY Comparison FY 2022-23 to FY 2021-22						
	Totals throug					
	FY 2022-23	FY 2021-22	Full FY 2021-22			
Rounds Played	23,922	22,442	38,262			
Player Revenue	\$736,533	\$686,520	\$1,160,948			
Carts Rented	\$19,232	\$17,670	\$29,844			
Carts Revenue	\$298,660	\$274,462	\$462,713			
Resident Permits Sold	308	269	1,458			
Permit Revenue	\$24,880	\$21,765	\$110,555			
PAR Pass Sold	34	29	93			
PAR Pass Revenue	\$6,300	\$5,475	\$17,875			
Sr Pass Sold	45	35	147			
Sr Pass Revenue	\$3,600	\$2,800	\$11,760			